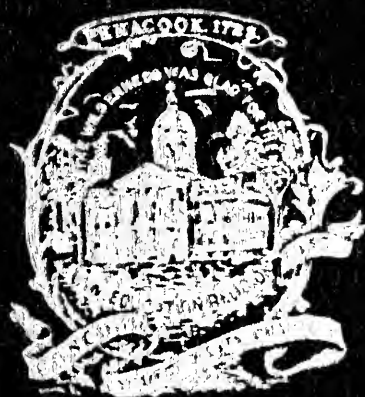


CITY OF CONCORD, N. H.



NINETY - FIFTH ANNUAL REPORT

1947

The Ninety-fifth
ANNUAL REPORT
of the
CITY OF CONCORD
New Hampshire
for the

YEAR ENDING DECEMBER 31, 1947



Capital of the State of New Hampshire
County Seat of Merrimack County
Area: 64 Square Miles. Population: 27,171 (1940)

Authorized and Published under the supervision
of the Board of Library Trustees by the
Mayor and Board of Aldermen



I Am the City of Concord

I record every birth, marriage and death.

I conduct your elections.

I collect your taxes which pay for the public services you receive.

I plan for the orderly development of your community.

I inspect foods and restaurants in the interest of your health.

I keep your parks and playgrounds in good condition for your year around enjoyment.

I provide books, magazines and pamphlets for your entire family's use.

I take care of the sick, the aged and the needy.

I protect your family, your property, and I answer all emergency calls.

I guide children in need of constructive influence.

I enforce your laws.

I respond to every fire that occurs within my boundaries.

I insist on soundly constructed homes and buildings for your health and safety.

I maintain your streets and sidewalks.

I check all weights and measures to protect your purchases.

I provide pure water for drinking purposes.

I operate an airport for your travel convenience.

I maintain public schools, manned by competent personnel, to develop future citizens in whom you and I can take pride.

These things I do and many others. I could do more with your active support. Only as this support is forthcoming can I better serve you.

Legislative Review

1947

BOARD OF ALDERMEN . . .

♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦

» » Authorized the study of City Charter revision.

» » Voted to re-zone a section of Manchester Street from an agricultural to a local business district.

» » Adopted a modern building code for the City of Concord using nationally accepted standards by reference.

» » Acquired land from Y. M. C. A. on North State Street for street widening purposes.

» » Established William Reed Playground on Hall Street.

» » Appointed a committee to study the report of the National Recreational Association on municipal recreational organization.

» » Voted greater financial support to District Nursing Association on recommendation of Community Chest Survey.

» » Authorized the installation of parking meters in the down-town business district.

» » Appropriated \$5,000 towards the cost of a meeting place for the Veterans of Foreign Wars.

» » Acquired the abandoned Canal in the Penacook business district for street widening and parking lot purposes.

» » Directed the Planning Board to prepare a plan establishing the mapped lines of future streets connecting the Concord throughpass at Ferry Street with Eastman Street in East Concord.

» » Voted to replace the Fire and Police Signal System.

» » Raised the maximum area limitation of signs in local business districts under the Zoning ordinance from 20 to 40 square feet.

» » Appointed a special committee to investigate the operation of taxicabs within the City of Concord.

» » Voted conditional acceptance of portions of Ormond, Christian, and Allard Streets on Concord Heights.

» » Accepted the negative report of a special committee appointed to investigate the use of Forge Pond as a public swimming area, and authorized further study of possible swimming sites for public use.

» » Raised municipal salaries in keeping with the increased cost of living.

» » Placed the question of Sunday Sports before the electorate for referendum.

» » Voted to participate with the Federal Government in the expansion of apron and taxiway facilities at the Municipal Airport.

» » Increased the salaries of ward-election officials.

Administrative Review

1947

MUNICIPAL DEPARTMENTS . . .

♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦

» » The City Clerk recorded 1,077 births, the greatest number in the history of the City of Concord.

» » The Board of Assessors reported a total assessed valuation of \$36,457,-539.00, an all-time high.

» » The Tax Collector collected \$8,-123.96 in back taxes, nearly double the 1946 total.

» » The City Treasurer reported a surplus of \$67,201.65 at the close of the year.

» » The City Solicitor, by direction of the Board of Aldermen, has commenced work on a complete revision of the city ordinances.

» » The Planning Board, after three years of intensive study, recommended and carried through to adoption a new building code for the city.

» » The Health Department reported only one resident case of poliomyelitis. Recovery was complete in this instance.

» » The Milk Department noted a decline in the production of milk in the Concord area for the third consecutive year.

» » The Playground Committee reported the completion of the new William Reed Playground in the Hall Street neighborhood.

» » The Recreation Commission erected permanent floodlights at Memorial Field to be used for night football by both high schools.

» » The Public Library's newly remodeled Penacook Branch, located in the Police Station building, was opened for public use in November.

» » The Relief Department noted that with prevailing conditions of prosperity, the number of persons in need of public aid and direct relief remained comparatively low.

» » The Police Department added the duty of parking meter maintenance to its constantly growing list of services.

» » The Probation Department reported a continued low rate of juvenile delinquency which may be attributed to the general prosperity, together with constructive church, civic and social work.

» » The Municipal Court handled a record number of 4,542 criminal cases which is largely the result of the high increase in minor lawlessness.

» » The Airport Commission noted a marked increase in the number of veterans who availed themselves of the opportunity for various phases of flight training under the G. I. Bill of Rights.

» » The Fire Department intensified its fire prevention program and reported a marked increase in fire prevention education.

» » The Public Works Department employed a total of 215 permanent and part-time workers, indicating resumption of full-scale operations.

» » The City Sealer was particularly active inspecting replacements for worn weighing and measuring equipment.



Inauguration Day — Student City Government

GOVERNMENT

♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦

HON. CHARLES C. DAVIE
Mayor

JOHN C. TILTON
Substitute Mayor

♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦

Aldermen-at-Large and Members Board of Public Works

JOHN SWENSON
JOHN C. TILTON
WILLIAM A. STEVENS
NELSON E. STRONG
ROBERT W. POTTER
CHARLES A. BARTLETT

Ward Aldermen

CHARLES P. COAKLEY
JOHN E. DAVIS
WILLIAM J. FLYNN
WINFIELD J. PHILLIPS
HARRY D. CHALLIS
LAWRENCE J. MOYNIHAN
BASIL D. FRENCH
CLARENCE A. DROWN
THOMAS B. JENNINGS

Ward 1
Ward 2
Ward 3
Ward 4
Ward 5
Ward 6
Ward 7
Ward 8
Ward 9

Standing Committees of The Board of Aldermen

ARBITRATION:

Aldermen Moynihan, Bartlett, French and Jennings.

BILLS, SECOND READING:

Aldermen Strong, Tilton, French and Drown.

ELECTIONS AND RETURNS:

Aldermen Tilton, Jennings, Davis and French.

ENGROSSED ORDINANCES:

Aldermen Drown, Strong, Coakley and Tilton.

FINANCE:

Mayor Davie, Aldermen Challis, Phillips, Stevens and Swenson.

FIRE DEPARTMENT:

Aldermen Coakley, Potter, Flynn and Moynihan.

LAND AND BUILDINGS:

Aldermen Bartlett, Jennings, Davis and Flynn.

PLAYGROUNDS:

Aldermen Jennings, Flynn, Coakley, Drown and Davis.

POLICE AND LICENSE:

Aldermen French, Davis, Moynihan and Strong.

PUBLIC INSTRUCTION:

Aldermen Flynn, Jennings, Moynihan and Drown.

RELIEF:

Aldermen Davis, Bartlett and Coakley.

OFFICIALS



Airport Manager
Building Inspector
City Clerk
City Engineer
City Messenger
City Solicitor
City Treasurer
Commissioner, Board of
Public Works
Fire Chief
Judge, Municipal
Court
Judge, Special,
Municipal Court
Librarian
Milk Inspector
Overseer of Poor
Overseer of Poor,
Penacook
Planning Director
Police Chief
Probation Officer
Registrar of
Vital Statistics
Sanitary Officer
Sealer of Weights
and Measures
Supt. of Parks
Supt. of Cemeteries
Supt. of Streets
Supt. of Water Works
Supervisor of
Playgrounds
Tax Collector
Tree Warden

WILLIAM F. FLYNN
 EDWARD E. BEANE
 ARTHUR E. ROBY
 EDWARD E. BEANE
 HENRY W. SMITH
 GORDON S. LORD
 CARL H. FOSTER

ERVIN E. WEBBER
 CLARENCE H. GREEN

WILLIAM L. STEVENS

PETER J. KING
 R. KEITH DOMS
 AUSTIN B. PRESBY
 PARKER L. HANCOCK

CHARLES P. COAKLEY
 GUSTAF H. LEHTINEN
 ARTHUR W. MCISAAC
 ROBERT L. COLBY

ARTHUR E. ROBY
 DONALD G. BARTON

J. SHEPARD NORRIS

LESLIE C. CLARK
 ERVIN E. WEBBER
 G. ARTHUR FANEUF

PAUL G. CROWELL
 AMOS B. MORRISON
 ERVIN E. WEBBER

BOARD OF EXAMINERS OF PLUMBERS:

William J. Bishop, *Chairman*; Edward E. Beane, Arthur W. Sargent.

BOARD OF HEALTH:

Charles C. Davie, *Chairman*; Dr. Pierre A. Boucher, Dr. Thomas M. Dudley, Dr. Clinton R. Mullins.

BOARD OF HYDRANT COMMISSIONERS:

Edward E. Beane, *Chairman*; Clarence H. Green, G. Arthur Faneuf.

BOARD OF LIBRARY TRUSTEES:

Willis D. Thompson, Jr., *Chairman*; Francis E. Beer, Harold W. Bridge, Joseph J. Comi, Lela Y. Johnson, John F. MacEachran, Sara B. Magenau, Alvah W. Sulloway, Martha G. Upton.

POLICE COMMISSION:

Daniel Shea, *Chairman*; M. Harrison Duffy, Guy A. Swenson.

RECREATION COMMISSION:

Ruel N. Colby, *Chairman*; Charles C. Davie, Leigh S. Hall, Chester G. Larson, Carlton R. Metcalf.

TRUSTEES OF TRUST FUNDS:

Harry H. Dudley, Carl H. Foster, I. Reed Gourley.

BOARD OF WATER COMMISSIONERS:

James W. Jameson, *President*; Robert W. Brown, Charles C. Davie, Harry H. Dudley, Allen M. Freeman, Charles P. Johnson, Donald Knowlton, Gardner Tilton, Leonard W. Trager.

Boards, Commissions and Trustees

BOARD OF ADJUSTMENT:

Harold E. Langley, *Chairman*; John S. Corbett, A. Clifford Hudson, Laurence M. Meyer, Shelby O. Walker.

BOARD OF AIRPORT COMMISSIONERS:

Charles C. Davie, *Chairman*; Charles A. Bartlett, John N. Engel, Charles W. Howard, Donald J. McFarland, Robert W. Potter, John Johnson.

BOARD OF ASSESSORS:

Clarence L. Clark, *Chairman*; Arthur E. Henry, Clarence O. Philbrick.

CITY PLANNING BOARD:

Dudley W. Orr, *Chairman*; Edward E. Beane, Charles C. Davie, Douglas N. Everett, Warren H. Greene, A. Clifford Hudson, John B. Jameson, Charles J. McKee, Robert W. Potter.

Mayor Davie administers oath of office to Mayor-Elect McKee





Concord City Government 1948-1949

CITY CLERK

♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦

ARTHUR E. ROBY

City Clerk

MARGARET A. SPENCER.....*Deputy City Clerk*

1947 Expenditure.....\$10,830.37

♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦

Board of Mayor and Aldermen

The Board of Mayor and Aldermen held 12 regular, four adjourned and one special meetings during 1947. Seven public hearings were also scheduled during the year.

Ten ordinances and thirty-five resolutions were enacted in 1947. One of the most noteworthy pieces of legislation passed during the year was an ordinance establishing a building code.

Board of Public Works

During 1947, the Board of Public Works held 12 regular, and an equal number of special meetings and two

public hearings. Highlights of the Board's 1947 activity continued to be sidewalk construction and consideration of the installation of additional electric lights throughout the city.

Vital Statistics

During the year, the City Clerk's Office recorded 1077 births, 451 marriages and 668 deaths. For the second time in the history of the city, the birth rate, with an increase of 226, or 37 percent, exceeded the death rate. Deaths decreased by 43, or about 16 percent. At the same time, marriages declined showing a decrease of 94 in comparison with the preceding year.

The heavy demand for certified copies of vital statistics records continued during 1947. The department has continued its practice of providing servicemen and their families with vital statistics records without charge. Revenue received from this source, other than servicemen, totaled \$313.25 as compared to \$338.00 in 1946.

State Bonus Papers

Under statutory requirement relating to the payment of state bonuses to veterans of World War II, the City Clerk continued to certify these applications. There was a pronounced decrease in this free service since most veterans made their bonus applications in 1946. Veterans also received assistance in the proper completion of their bonus papers.

Mortgages and Conditional Sales

Reflecting the general increase in production in 1947, a slight increase in mortgages and conditional sales occurred. Receipts from recording these business transactions amounted to \$762.80 for mortgages and \$420.45 for conditional sales. Comparable figures for the year 1946 show receipts of \$608.20 and \$213.60 respectively from these two sources.

Licenses, Fees, Etc.

Many new cars have appeared on the market in 1947 and as a result receipts taken in from auto permits hit an all-time high of \$43,527.19. The

trend in revenue from car permits points to an even greater amount to be received from this source in 1948.

The total amount of revenue collected by the City Clerk during 1947 from other sources including various licenses, fees, rentals, sales, etc. totaled \$15,283.36.

Elections

The municipal election was held November 4, 1947 with 7,833 voters casting their ballots for candidates for mayor. Of this number, Charles J. McKee received 4,708 and Charles A. Bartlett received 3,114, with the remainder scattered among write-in candidates.

William A. Stevens, Thomas B. Jennings, and Harry D. Challis were elected as aldermen-at-large for four-year terms. Aldermen elected for the nine wards for two-year terms were John M. Allen, John E. Davis, William J. Flynn, Winfield J. Phillips, John W. Stanley, Edward L. Lovejoy, Lester W. Holt, Clarence A. Drown, and Emmett A. Nawn.

Clarence L. Clark was re-elected to the Board of Assessors.



Responsibility fulfilled

ASSESSMENT

BOARD OF ASSESSORS

CLARENCE L. CLARK,Chairman

ARTHUR F. HENRY

CLARENCE O. PHILBRICK

1947 Expenditure.....\$15,537.28

Real Property

A decline in activity was noted in the local real estate market during 1947. Property transfers numbered 955. Although this figure represents a decrease of 238 over the previous year, it remains substantially more than the amount of pre-war property exchange. In fact, the property transfers which occurred in 1947, represents an approximate eight per cent turnover of Concord's 12,000 parcels of land. This can be attributed largely to the continuation of the housing shortage. Another contributing factor was the profit motive in inflationary prices which brought many properties into the market for sale.

The total number of building permits issued during the year was 223 as against 212 in 1946. Of the 1947 permits issued, 137 were for new buildings and garages, and 86 were for remodeling of old structures. During the year building materials and labor became slightly more plentiful making a greater amount of construction work possible. It is interesting to note that 1947 construction is well above the pre-war level.

Easing the housing shortage

Assessed Valuations, Polls, Etc.

The City's total assessed valuation for the year 1947 amounted to \$36,457,539.00. This figure was \$2,835,043.00 greater than the total for the previous year and represented the highest assessed valuation of property in the history of the City of Concord. The 1947 increase in assessed valuation of city property is due, in part, to a city-wide adjustment in valuation and to new construction.

The total number of taxable polls compiled in 1947 was 11,606 as compared with 12,129 for the preceding year. This reduction clearly indicates that an increasing number of veterans are availing themselves of the poll-tax exemptions to ex-servicemen. During 1947 the number of tax-exempt veterans jumped 2,570 to 2,817.

Polls and property valuations exempt from taxation totaled \$689,750.00. Of this amount, \$682,100.00 was veterans' property valuation, \$5,634.00 was veterans' polls and \$2,016.00 was property and poll tax exemption for the blind.

The total number of shares of railroad stock held in Concord was 4,565 or 217 less than the total for 1946.

Tax Warrant

The total amount of the city's 1947 tax warrant submitted by the Board of Assessors to the Tax Collector was \$1,557,237.23. This represented an increase of \$224,320.23 over the warrant of the previous year. The 1947 tax rate per \$1,000.00 of assessed valuation was \$41.47 in the City and \$48.67 in Penacook.



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1947 Expenditure.....\$9,138.39

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A total tax warrant of \$1,557,237.23 was submitted for collection in 1947. This was the largest tax warrant ever submitted in the history of the City of Concord, exceeding the amount for

The following tabulation shows the amount of uncollected taxes carried on the Tax Collector's books on December 31 of the past three years:

Total	\$120,671.75	\$123,961.40	\$119,515.43
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quent taxes, is contrary to the general prosperity which prevailed throughout the period covered by the sale. The status of delinquent taxes as of December 31, 1947 is summarized in the following table:

1946	8,123.96	2,692.14	176.13	5,255.69
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and rent of property deeded to the City amounted to \$931.57, contrasted with a total of \$6,097.94 realized from the sale and rent of tax-deed real estate during the previous year.



FINANCES

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CARL H. FOSTER.....City Treasurer
1947 Expenditure.....\$5,560.14
♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦

TRUSTEES OF TRUST FUNDS

	HARRY H. DUDLEY
	CARL H. FOSTER
	I. REED GOURLEY
CARL H. FOSTER.....Custodian	
1947 Expenditure.....	\$431.00
♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦	

City finances were faced with the same problems and exigencies created by inflationary pressures that private finances were forced to contend with during the past year. In spite of the abnormal economic trend, Concord's financial condition showed an improvement at the close of the year 1947. At the end of the fiscal year, the City's net debt totaled \$376,098.35, or \$61,547.97 less than the amount outstanding at the beginning of the year. It is interesting to note that a sizeable reduction in net debt was accomplished in spite of the application of \$50,014.00, representing cash surplus, to current operations, thereby lowering the 1947 tax rate by approximately \$1.40 per \$1,000.00 of assessed valuation.

General Fund

Total Revenue for the year amounted to \$1,773,930.36 as against an estimated total of \$1,722,684.44. After deductions by transfer amounting to \$46,850.67, net revenue totaled \$1,727,079.69. Actual revenue exceeded estimated revenue by \$4,395.25.

Appropriations for 1947 totaled \$1,804,390.74, which together with \$203,719.96 carried forward from the previous year, \$29,772.74 in cash receipts, and \$26,818.43 in transfers, brought the total amount of funds available up to \$2,064,701.87. Expenditures for the year amounted to \$1,762,540.98 leaving an unexpended balance of \$302,160.89 of which \$238,849.90 were carried forward to 1948 and \$63,310.99 were credited to surplus.

The City of Concord closed the year with a surplus of \$67,201.65.

Bond Funds

On December 31, 1947, the City's bonded indebtedness totaled \$443,300.00 as the result of a \$59,700.00 net reduction effected during the year. Of the outstanding bond obligations \$257,000.00 were school bonds, \$146,300.00 were municipal bonds and \$40,000.00 were waterworks bonds. No new bonds were issued during the year.

Total interest charges until maturity on the bonded debt amounted to \$117,993.65. Of this sum, \$101,957.50 represents interest on school bonds, \$12,876.15 interest on municipal bonds and \$3,160.00 interest on waterworks bonds.

Trust Funds

Trust fund assets totaled \$519,767.79 at the end of 1947. Of this sum, \$390,579.94 were cemetery funds, \$124,026.12 were library funds and \$5,161.73 represented miscellaneous trusts. Trust fund receipts totaled \$23,941.74 as against disbursements of \$20,570.83.

LEGAL SERVICE

◇ ◇ ◇ ◇ ◇ ◇ ◇ ◇ ◇ ◇ ◇ ◇ ◇ ◇ ◇ ◇
GORDON S. LORD.....City Solicitor
1947 Expenditure.....\$2,370.50

Old Litigation

State of New Hampshire vs. 381.86 Acres of Land, James M. Sawyer, et. al. was a proceeding to condemn land for use as a part of the Concord Municipal Airport. A settlement was made with all except the former owners of eight of the tracts taken in this proceeding. Diligent search failed to reveal the whereabouts of some of these owners while others of this group refused to accept the amounts awarded as compensation. Application was made for a court order terminating the case upon payment into court of the amounts due these former owners.

Concord Electric Company vs. City of Concord was a petition for an award of compensation for the alleged taking by eminent domain proceedings of an easement owned by the petitioner. The petitioner claimed that these rights are appurtenant to land taken by the city for use as a street.

Page Belting Company vs. City of Concord. This was an appeal from the allowance of compensation for the taking of real estate for use as a highway by eminent domain proceedings.

John E. Rich vs. City of Concord was a bill in equity to cure an alleged defect in the title to land conveyed by the City to Mr. Rich. The parties agreed upon a decree which disposed of the case.

New Litigation

Roland St. Onge vs. City of Concord. The plaintiff applied to the Zoning

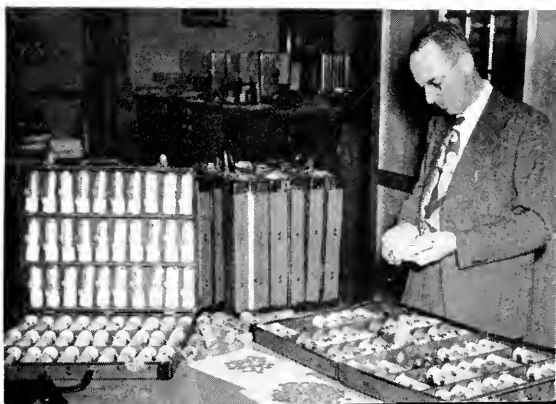
Board of Adjustment for a permit to convert a four family dwelling into a six family dwelling. The Zoning Board declined and the plaintiff appealed to the Superior Court which granted the permit. Appeal has been taken and is now pending in the State Supreme Court.

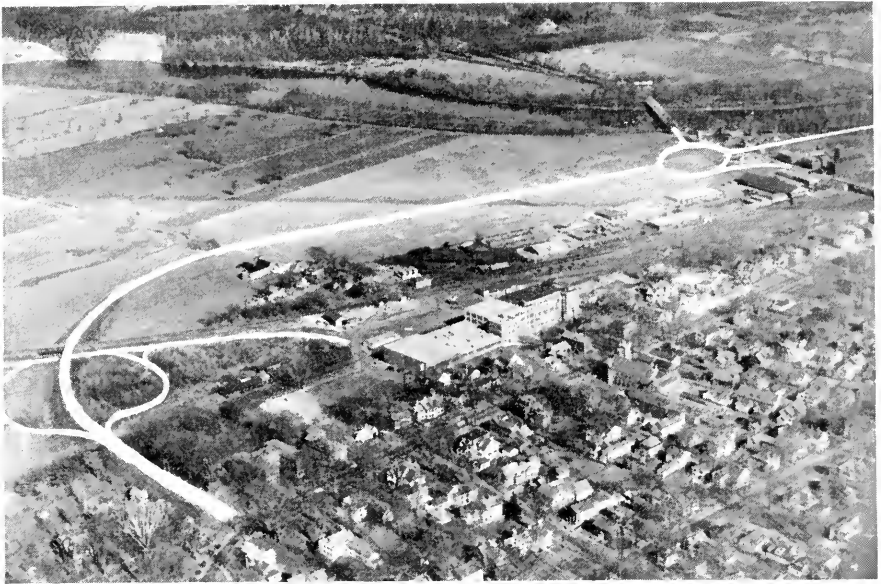
Other Activities

Pursuant to direction of the Board of Aldermen, work on a complete revision of the city ordinances was begun. The purpose of the revision is to modernize as well as to compile and index. Each ordinance was carefully scrutinized by the Committee On Bills On Second Reading for applicability to the existing situation. Obsolete ordinances were eliminated and others were modified to meet changed conditions. It also was necessary to examine recent acts of the legislature pertaining to municipalities in order to eliminate ordinances conflicting with the state law.

At the suggestion of the city government a bill was introduced and adopted by the 1947 General Court authorizing municipalities to install parking meters. The primary purpose of this legislation was to solve a parking problem rather than to tap a new source of revenue. The provision in the statute specifying the purposes for which the revenue may be expended insures that revenue in excess of maintenance costs shall be expended to provide additional parking space.

Counting parking meter revenue





Aerial view of proposed Concord throughpass

PLANNING

♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦

CITY PLANNING BOARD

DUDLEY W. ORR, *Chairman*
 EDWARD E. BEANE
 HON. CHARLES C. DAVIE
 DOUGLAS N. EVERETT
 WARREN H. GREENE
 A. CLIFFORD HUDSON
 JOHN B. JAMESON
 CHARLES J. MCKEE
 ROBERT W. POTTER

GUSTAF H. LEHTINEN, *Director*
 1947 Expenditure \$7,069.42

♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦

Major Street Plan

In keeping with its program for the orderly development of the city's plan of major streets, the City Planning Board approved two important highway projects during 1947. These were the Sheep Davis Road bypass and a future street connecting East Concord with the Concord through-pass.

In cooperation with the State Highway Department, preliminary plans were prepared to develop Sheep Davis Road as part of the secondary state highway system. This project will reduce the travel distance between the Daniel Webster Highway in Pembroke and N. H. Route No. 106 at OK Garage by one and one-half miles. The project will also serve to reduce the daily volume of through traffic in the Concord Plains settlement by about 1,000 cars.

A plan of a future street running from the Concord throughpass in the vicinity of Ferry Street to East Concord on the easterly side of the White Mountain Division railroad right of way was certified to the Board of Mayor and Aldermen. This project is part of the over-all throughpass plan and will serve to eliminate a bad railroad crossing on the easterly approach to the East Concord river bridge. The proposed new street will also provide the means for opening up an industrial estate on the easterly side of the railroad to East Concord.

Street Extensions

During the year, the Planning Board processed eight petitions requesting new street layouts. These included layouts at Christian, Ormond and Alford Streets on Concord Plains; Allendale Road, Haig, Neville and Donovan Streets in the South End; and Riverhill Avenue at Riverhill. Favorable action, conditioned on payment by the petitioners of the cost of the installation of city facilities, was taken with regard to the first four streets mentioned. In the case of Allendale Road, the petition was subsequently withdrawn. The Planning Board recommended against the acceptance of Riverhill Avenue and Haig, Neville and Donovan Streets.

Street Improvements

As an alternate to the acceptance of Riverhill Avenue, particularly in light of its present use by residents of camps along the Contoocook River, the board recommended minor improvements to the existing road. In this connection, a plan was devised for the future acceptance of Riverhill Avenue as part of a project calling for the relocation of Elm Street.

Other street improvement projects studied by the board included a proposed relocation of a section of Garvin's Falls Road to eliminate an "S" curve, and proposed changes in the traveled ways of Palm and Fairbanks Streets.

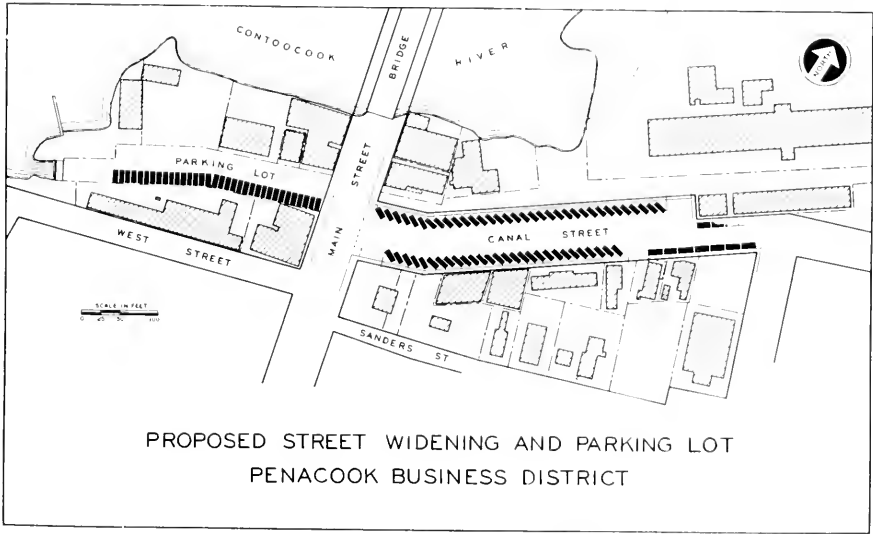
Penacook Canal Project

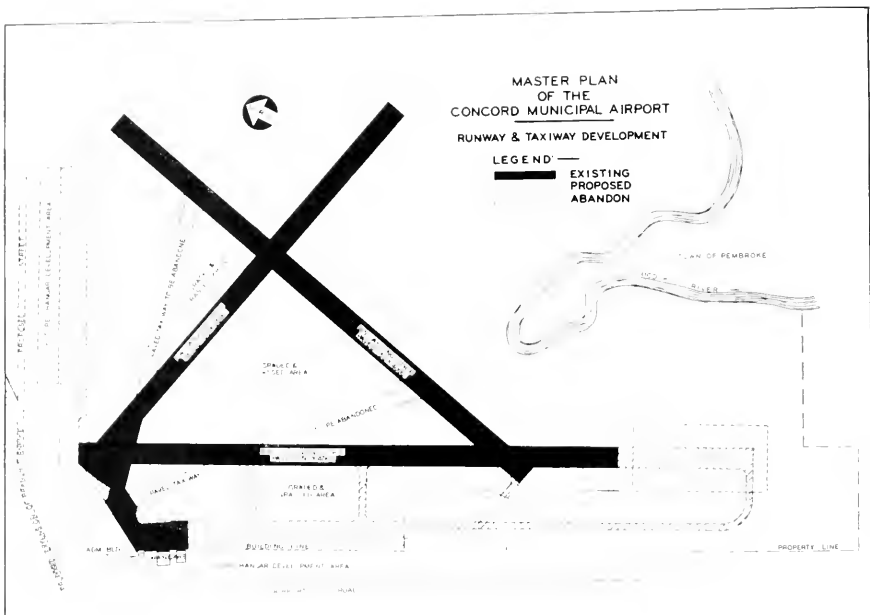
One of the outstanding planning projects undertaken during the year involved the abandoned canal on the southerly side of the Contoocook River in the Penacook business district. The various aspects of the problem involved the filling of the canal to eliminate a health nuisance, acquisition of the canal property by the city, widening of East Canal Street and the creation of needed parking space both on- and off-street.

In connection with this project, it was recommended that the city cooperate with the state in rebuilding a 1,400-foot section of South Main Street and that the excavation therefrom be used to fill the canal.

Building Code

After intensive study over a period of three years, during which legisla-





tion was sought to permit the adoption of national standards by reference, the Planning Board recommended and carried through to adoption a new building code for the city. Adoption of the new code was particularly timely in that it assures the city of the advantages of modern construction practices in a period of unprecedented building activity.

Zoning

During the year, the Planning Board recommended one change in the zoning map of the city. This involved the area on Manchester Street immediately below the South End river bridge. The location was re-zoned from an agricultural to a local business district.

At the request of the Board of Adjustment, the Planning Board reviewed the provisions of the zoning ordinance relating to signs. As the result of this examination, it was recommended that the area limitation on signs in local business districts be increased from twenty to forty square feet.

Airport Development

In connection with the proposed expansion of apron and taxiway facilities at the municipal airport under the federal airport development program, the board's staff assisted the City Engineering Department in the preparation of detailed plans for submission to the Civil Aeronautics Administration. The proposed expansion conforms to the master plan for the development of the airport, previously prepared by the board.

Lake Development

Legislation permitting the construction of Concord Lake was secured at the 1947 session of the legislature. The question was submitted to the electorate at the municipal election held in November and failed to pass by a two to one vote margin.

As time permits, the Planning Board will continue its study of this project to the end that the citizens of Concord may be provided with more facts relative to the merits of the proposed lake development.

Committee Activity

During the past year, members of the Planning Board and the board's staff have been called with increasing frequency to serve on special committees of the Board of Aldermen. With particular reference to the staff, no mean amount of its effort has been expended toward this end. Committee assignments have included service on the Parking Lot Locations Committee, the Parking Meter Committee, the Forge Pond Swimming Area Committee, the National Recreation Association Report Study Committee and the Swimming Facilities Study Committee.

Other Activities

Early in the year, the board conducted a New England-wide survey of

municipal salaries at the request of the Finance Committee. This material proved useful to the committee in establishing salary ranges for city employees.

For the eighth consecutive year, the annual city report was published under the supervision of the board. The Concord report continued to hold a high place in state and regional municipal report competition.

In accordance with the tax-sale property ordinance, all tax-sale property was studied for foreseeable future municipal use. The board also brought to an end its war-time duties of keeping the city honor roll. The final posting showed 3,775 names of which 82 were gold-starred.

Historic Fiske building, landmark of the old North End, will soon be razed to make way for the new throughpass.



PUBLIC HEALTH *and* SANITATION

♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦

BOARD OF HEALTH

HON. CHARLES C. DAVIE, *Chairman*

PIERRE A. BOUCHER, M.D.

THOMAS M. DUDLEY, M.D.

CLINTON R. MULLINS, M.D.

DONALD G. BARTON, M.D., *Health Officer*

AUSTIN B. PRESBY, *Milk Inspector*

1947 Expenditure, \$8,215.31

♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦

... PUBLIC HEALTH AND SANITATION

Health Conditions

The absence of epidemics and a marked decrease in the number of communicable disease cases contributed largely to the good public health conditions which prevailed in Concord during 1947.

Fourteen cases of scarlet fever were reported to the Health Department during the past year as against 36 during 1946. Although cases of whooping cough, mumps, measles and chicken pox were reported in different sections of the city, it was in numbers considerably less than in previous years.

Only one resident case of poliomyelitis was reported during 1947. Fortunately, recovery was complete in this instance.

Immunization Clinics

During the past year, the Health Department conducted 11 clinics at which 386 children were immunized as against 357 in 1946. A total of 170 inoculations were given for diphtheria. There were 278 inoculations for whoop-

ing cough, and 83 children were vaccinated against small pox. At the December clinic five children were given tetanus toxoid for protection from lock jaw. In many instances, children received both toxoid and whooping cough preventative treatment.

No small measure of credit for the continued success of the immunization clinics is due to the valuable assistance received from the Concord District Nursing Association and the Junior League. The nursing association made available the services of a nurse while the League furnished the clerical help needed to register the children.

Sanitation Program

The routine inspection of restaurants and other establishments where food is served has resulted in maintaining a high standard of cleanliness at all Concord eating establishments. The periodic swab rinse tests of glasses, cups, and utensils conducted by the department is essential to a successful sanitation program.

Another phase of the Health Department's sanitation program is the inspection of alley ways in the business district of the city. During the past year all unsanitary alley ways were inspected and a marked improvement was noted.

Federal Aid

The Concord Health Department wishes to express its appreciation to the United States Public Health Service for making available to the City a full time public health engineer.

Vital Statistics

The total number of deaths in Concord during 1947 was 661. This figure represented a decrease of 29 over the total for 1946. Most of this decrease can be attributed to the non-resident category representing institutional deaths. Of the deaths recorded in

1947, 297 were residents, and 364 non-residents, as compared to 270 and 420 for the year 1946.

Presented herewith in summary form

Diseases of the circulatory system
Cancer and other malignant tumors . .
Nephritis
Accidental deaths
Pneumonia
Diabetes mellitus
Tuberculosis

is a tabulation showing the number of resident deaths from the seven most common causes during the past five-year period.

1943	1944	1945	1946	1947
113	109	108	111	127
32	42	37	37	45
14	21	16	7	13
15	12	10	24	18
11	4	10	13	12
8	11	8	11	9
1	2	9	5	3

Resignation

The resignation of Dr. Donald G. Barton, Health Officer, became effective on December 31. Dr. Barton was appointed Health Officer in January 1937, and with the exception of duty with the Army Medical Corps during World War II, has served the City in that capacity for the past ten years.

... MILK CONTROL

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For the third consecutive year there was a decline in the production of milk in the Concord area, and it was not possible for local producers to adequately supply Concord with dairy products. As a result, it was necessary for concerns to go beyond the natural milk shed of Concord in order to buy enough milk to meet consumer demands.

Among the factors which have discouraged milk production are the shortage of manpower, the high cost of labor on farms, the high cost of farm machinery and stock feed, and the poor quality of grain. As a result, the ratio of producers going out of business as against new producers was about 2.5 to 1, or by actual count 25 to 10.

A total of 159 producers located within an 18-mile radius of Concord supplied milk to the city. The number of producers who supplied milk from outside of the 18-mile radius is not known, but most of their product is channeled through a milk receiving

plant supervised by the Massachusetts Department of Health.

Consumption

During the year the average daily consumption of fluid milk in Concord was 15,021 quarts, which was a slight increase over the preceding year. Of this amount, 12,356 quarts were sold as pasteurized milk, and 2,566 quarts were raw milk.

Owing to the continuing high level of consumer purchasing power and

Periodic dental checks pay off in sound teeth.





Penacook Lake — Beautiful from any angle

the shortage of heavy cream, the amount of fluid milk consumed daily remained high.

Cleanliness Required

The consumers of dairy products demand that milk should be produced under sanitary conditions, consequently the Milk Department in its inspection program emphasizes cleanliness of cows, stables, and milk rooms. Periodic whitewashing of cow stables is required by the department. The use of a chemical powder by all producers for washing dairy utensils is another sanitation safeguard. The thermostatically - controlled electric coolers used by all wholesale producers must be kept clean at all times.

The use of DDT spray is an important factor in keeping stables and

milk rooms clean. Many producers carried out programs of periodic spraying with a high degree of success. As a result, fewer flies in stables and milk rooms were observed by the Milk Inspector than at any other time in the history of the Milk Department.

Pasteurization

Together with local authorities, the city's seven pasteurizing plants continued to function effectively as a vital safeguard to public health. In addition to regular inspections of all pasteurizing plants, all pasteurizing equipment was checked for sanitation. Weekly inspections of the temperature charts used on each pasteurizer were conducted by the department. To determine the quality of milk, samples were collected from each producer's

supply for laboratory tests and analysis. As a result of this activity, 320 quarts of milk were rejected for reasons of being off flavor or sour.

Vitamin Milk

Daily sales of vitamin "D" milk averaged 180 quarts, all of which were pasteurized. The sale of vitamin milk continued to show an increase. An increase in the sale of homogenized milk was noted during 1947. The average daily sales of homogenized milk was 510 quarts.

Cream

During 1947, the average daily sale of heavy cream amounted to 465 quarts. Of this total, 413 quarts were pasteurized and 52 quarts were raw cream. Average daily sales increased 29 quarts as compared with the daily consumption of cream in 1946. A large amount of heavy cream came from the Middle West and will continue to arrive from distant points as

long as fluid milk consumption remains high. The general quality of cream received was satisfactory.

Inspections and Tests

The department made 795 dairy and 364 milk plant inspections during 1947. In addition, 57 milk trucks were inspected, as were 72 eating establishments where milk is sold. One hundred sixty eight written notices were sent to milk plants and dairies ordering improvements in unsatisfactory conditions.

During the year, the department collected 1,694 samples of milk, cream, chocolate milk, ice cream and orangeade which were subjected to a variety of laboratory tests. In addition, 194 restaurant swab rinse samples were collected and analyzed.

A new state regulation, which requires all distributors of milk and cream to label bottle caps or bottles with the name and place of business, became effective during 1947.

Canning projects are an important part of the school health program. This one is conducted by the Walker School Mothers Club.





Mayor Davie pitches the first ball at the opening game of the Twilight League at Rollins Park.

RECREATION

♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦

PLAYGROUND COMMITTEE

PAUL G. CROWELL, Supervisor

1947 Expenditure.....\$17,798.90

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... PLAYGROUNDS AND BATH

For many years there has been an ever increasing recognition on the part of all social minded people that recreation in some form is a basic need in the life of every individual. Directly related to this concept of more and improved recreational facilities was the initiation of an intensified program of activity by the Playground Committee during the past year.

Improvements

During 1947, the recently acquired William Reed Playground on Hall Street had its face lifted. New equipment installed at this neighborhood

play area included a swing outfit, a 16 foot chute and a double teeter bedway. In addition, the construction of a new shelter-house was completed which will provide adequate toilet facilities. The William Reed Playground occupies an 8-acre tract of land located off Hall Street in the block between Home Avenue and Sandquist Street.

The re-grading of the hockey rink area at White Park by the Public Works Department contributed to the very successful hockey season reported by the Playground Committee. In an effort to maintain satisfactory hockey rink conditions at White Park, the rink will be graded next year prior to the hockey season.

Summer Activities

Summer playground activities included such perennial favorites as baseball, softball, volley ball, cricket, newcomb and horseshoes. Inter - playground baseball continued to be tops in the field of summer playground activity, with the championship being won by the White Park Boys' Team.

Owing to the continued absence of adult swimming facilities, Saint Paul's School authorities again offered the use of their pond to the city for a public swimming area. The offer was accepted and supervised swimming activities were conducted at the pond during the entire summer season.

Swimming instructors, who were made available by the American Red Cross, taught swimming at all of the city's pools. Lessons were given on a two-periods-a-week basis. The course in advanced life-saving was continued at the Saint Paul's School area.

One of the outstanding attractions of the 1947 summer season was the annual Fourth of July celebration. The various events, all well-received by the many spectators present, included a children's party at White Park in the afternoon, evening fireworks at the Camp Grounds on the Plains and several band concerts.

Summer attendance at Concord's supervised playgrounds showed a substantial increase of approximately 10,-

000 as compared with the total attendance for the previous year. A major factor in this increase was the absence of any poliomyelitis outbreaks.

It is interesting to note that only one minor accident, a glass-cut, occurred during the 1947 summer season.

Winter Activities

Winter-sports-minded citizens used extensively the many skating and street-coasting areas operated by the Playground Committee. Until provisions are made for supervision of the winter-sports areas, it will be impossible to estimate total winter attendance. Spot-checks have indicated that old and young alike derive equal amounts of pleasure from the city's winter-sport facilities.

Maintenance

Two new chlorofeederers were purchased for use at wading pools. This equipment was acquired as a part of an annual replacement program to insure sanitary conditions at the city's wading areas.

New press and radio box at Memorial Field erected by the Concord Booster's Club.





Thousands of Concord people viewed the exhibits in the Freedom Train during Rededication Week.

Badly-worn chain-link swings were replaced for the first time since 1912. Now that equipment is more readily available, extensive equipment replacement is anticipated.

The tennis courts were re-surfaced at Rollins Park and at East Concord. Plans have been made to re-surface the grounds at Penacook in the near future.

Recreation Study

At the request of the Playground Committee of the Board of Aldermen, the National Recreation Association of New York City made a study to determine the ways and means of securing maximum use of the recreation resources in the City of Concord.

In its report, the National Recreation Commission recommended that the Playground Committee be abolished and its functions assumed by the Recreation Commission as a means of vesting policy-making responsibility in a single administrative agency.

Findings by the survey group indicate a greater need for indoor recrea-

tional facilities. At the same time, the National Recreation Commission pointed out that it should be possible to furnish a larger share of the population of Concord with all-year recreational opportunities by using facilities that now exist.

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RECREATION COMMISSION

RUEL N. COLBY, *Chairman*

HON. CHARLES C. DAVIE

LEIGH S. HALL

CHESTER G. LARSON

CARLETON R. METCALF

1947 Expenditures.....	\$8,930.23
1947 Receipts.....	\$5,768.24
Net Cost to City.....	\$3,161.99

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Finances

Total receipts from 1947 operations at the Beaver Meadow Municipal Golf Course and the Memorial Athletic Field amounted to \$5,768.24. Of this amount, \$1,678.33 represented golf

fees, \$885.99 rental charges for use of the athletic field and \$203.92 from concessions at Memorial Field. The Commission received a 1947 appropriation of \$2,800.00 from the city government.

Routine expenditures for the year amounted to \$8,930.23, of which \$6,584.38 were spent at Beaver Meadow, \$2,047.80 at Memorial Field and \$298.05 at the Russell Pond Winter Sports Area. In addition to these expenditures, approximately \$1,000.00 were expended from the capital budget for the Russell Pond Area.

Beaver Meadow Golf Course

The club facilities and the nine-hole golf course at Beaver Meadow were used to full capacity during the entire season. There were 150 season ticket holders and 3,000 day fee tickets were sold. The tennis court was used and enjoyed by many. Several tees were made larger during the year.

The club manager and groundskeeper continued to operate the club house and course in a gratifying and efficient manner.

Memorial Field

Permanent floodlights for night football were installed at Memorial Field in time for the opening of the football season. These were a decided improvement over the temporary lighting facilities used in 1946. The use of floodlights has increased materially the attendance at the football games played by both high schools.

A much needed press and radio box was erected on the permanent grand stand through the generosity of the Concord Booster's Club. This box enables more efficient reporting of the games and is very much appreciated by the press and radio.

Considerable work was done on the drainage system to improve conditions on baseball diamond and other areas affected by excess of ground water in the spring.

During the summer, the field was used extensively for organized alter-

supper softball. Constant use was also made of the six tennis courts available at the field.

Russell Pond Area

Greatly increased skiing activity was noted at the Russell Pond Winter Sports Area.

A new open slope was created at a cost of approximately \$1,000.00 by widening the expert trail, thereby developing the area for more diversified skiing and increasing the capacity of the snow bowl. A substantial saving to the city was made possible through the active cooperation of the Concord Ski Club which, by regular organized work parties, saved a great deal of labor expense.

A privately owned ski tow has been in operation on the easterly slope which has attracted many skiers to the area.

Future plans for Russell Pond Area include bull-dozing and smoothing up the new slope with some additional clearing, repairing and painting of the ski jump, clearing out an area for better parking facilities, improving the road leading to the ski area and improving the intermediate trail. The Commission hopes to have a privately owned and operated ski tow to service the new slope and trails for the next skiing season. These improvements will develop this into an outstanding ski area and increase its use tremendously.

New Equipment

New power mowing equipment was purchased for both the municipal golf course and Memorial Field. Permanent floodlights for night football were installed at Memorial Field.





Children's nook at Penacook Branch Library.

PUBLIC LIBRARY



BOARD OF LIBRARY TRUSTEES

WILLIS D. THOMPSON, JR., *Chairman*

FRANCIS E. BEER

HAROLD W. BRIDGE

JOSEPH J. COMI

MRS. CHARLES P. JOHNSON

JOHN F. MACFACHRAN

MRS. EUGENE F. MAGENAU

ALVAH W. SUTLOWAY

MRS. ROBERT W. UPTON

R. KEITH DOMS

Librarian

1947 Expenditure.

\$53,618.15



One of the library's main objectives in 1947, as always, has been to provide better branch library service. A num-

ber of physical improvements were made in 1947, notably at Penacook.

After more than 80 years in temporary quarters, the Penacook branch library opened the doors of its permanent home on November 8, 1947.

The Penacook branch was made possible as a result of the City Government turning the Penacook police station over to the library for its use. Remodeling expenditures totaled \$12,917.63. The entire amount was withdrawn from library trust funds available for that purpose.

Generally recognized as one of the finest branch libraries in New Hampshire, this completely modern library has a capacity of 4,000 volumes.

In branch library service it has been found that, like many commodities, the product must be brought nearer to the potential consumer. To supply the hospital, as well as the branches,

with more current materials which make for "live" collections, a form of more flexible transportation is suggested.

Children's Work

Twelve of Concord's elementary schools received library service, and according to all indications there will be a heavier demand for school library services in 1948.

The Saturday morning story hours were unusually popular, with the children's room often packed to full capacity. The generous loan of a record player made it possible to experiment with recorded stories. These weekly story hours were supplemented by Junior Service League guest entertainers.

Young People's Work

Under the guidance of the Young People's librarian, 7th grade pupils were instructed in library usage, as a regularly scheduled part of the public school curriculum.

Large numbers of high school students continued to avail themselves of the Young People's Room at the main library. To insure desirable study conditions, as well as to provide a suitable situation for adult patrons, a monitor system was inaugurated. At the same time, young people were given the new privilege of using the periodical room and stacks, as well as the continued use of the Young People's and Reference Rooms.

Reference Work

The Reference Department, answering on an average of 25-30 questions

daily, is a dynamic force in Concord's library service. Questions vary from commonplace queries to assistance in identifying "Miss Hush."

It is interesting to note that 20 percent of the reference service transacted is done through the mediums of telephone and mail.

General Activities

A "fine-less" book week, believed to be the first of its kind in New Hampshire, was sponsored by the Public Library during the week of Christmas. Much interest was shown both in Concord and throughout New England, many long overdue books having been returned.

The library's meeting-room facilities were heavily utilized with 119 meetings scheduled during 1947.



Branch librarian at circulation desk of the new Penacook Branch.

Many displays of local interest were featured. The Concord Camera Club's showings were unusually well received.

The many books donated by friends of the library in 1947 have helped strengthen the book collection, and were appreciated. Noteworthy gifts of books were received from the libraries of Rev. Charles W. Kelley and the Womolancet Club.

Circulation

A total of 169,660 books were borrowed by library patrons during 1947. This represented a decrease of 13,993 from the total number of books circulated in the preceding year. However, this is not in reality a drop in circulation, but is due instead to a new system, begun in 1947, of counting children's books circulated to the schools.

In spite of the Penacook branch being closed for three months, there was an increase in branch and adult circulation.

Registration and Collection

One of the first things sought by newcomers to Concord is a library card. 2,203 new users were registered in 1947.

The library added 4,144 books during 1947. Of this number 735 were children's books. The library's total book collection numbered 50,598 volumes at the end of the year.

Finances

Library expenditures for the year 1947 totaled \$33,618.45. Major operating expenses were \$19,850.95 for salaries, \$6,143.20 for books and \$665.99 for periodicals. Receipts from fines totaled \$2,383.53 while income from trust funds amounted to \$11,381.78.

Mr. Rabbit was the center of attraction at the popular Easter story hour at the Main Library.



RELIEF

CITY RELIEF BOARD

JOHN E. DAVIS, *Chairman*
CHARLES A. BARTLETT
CHARLES P. COAKLEY

PARKER L. HANCOCK.....*Overseer of Poor*
CHARLES P. COAKLEY.....*Overseer of Poor*
(Ward 1)

1947 Expenditures:

City	\$41,308.33
Penacook	5,982.30

Administration

The City Relief Department is the agency which has been created by the city government to carry out the tax-supported social work program for the City of Concord. Merrimack County also uses this same agency for those individuals and families living in Concord who are relief responsibilities of the County. This arrangement eliminates duplications. Merrimack County and the City of Concord share equally all administrative costs. The County repays the City on a monthly basis for money expended on County cases. Since both City and County direct relief loads remained relatively light, it was possible to carry on the work of the department with a personnel of only five, including Concord and Penacook Overseers. This was an all-time low in the number of employees.

General Trend

With continuing prosperity and plenty of employment opportunities, the number of persons in need of public aid and direct relief, remained comparatively low.

The increased costs for the necessities of life had a direct effect on the overall relief program and relief ex-

penditures. The department found it necessary to pay higher rates to convalescent and boarding homes which provided board, room, and nursing care for indigent persons in need of this type of aid. In those cases where food, fuel or other necessities of life were directly provided to the poor, it was necessary to pay higher prices. The board rates for children were also increased. The department also felt the effects of high prices because several large families with moderate to low incomes were forced to apply for supplemental assistance.

Unfortunately "prosperity" does not come to those who are aged, ill or disabled. Approximately 75 per cent of our relief cases during 1947 were the result of old age and sickness. Another major cause of relief was broken homes and marital difficulties wherein one parent deserted, was alcoholic, mispent his earnings, or was in jail. Insufficient income, unemployment, underemployment and transients were other causes for relief needs.

Old Age Assistance

More than two hundred people to whom public assistance was granted in 1947 by the City of Concord were the aged. We may expect this number to continue to increase in view of the declining death rate. It is hoped that ultimately social security benefits, insurance benefits, and other pension plans will cover all the aged people so that they will not need public financial assistance. With the broadening of the Social Security program and the instigation of other pension systems, there should be, within a few years, a decrease in the number of Old Age Assistance recipients.

Again in 1947, there was an increase in the number of persons receiving Old Age Assistance. In January, there were 225 individuals receiving this type of aid, but by December, the number had increased to 247. This type of assistance is given by means of a

cash grant issued twice a month. In order to enable those individuals who are dependent upon this type of aid to meet the rising costs of living, it was necessary to increase the amount of the monthly grants. The City contributes twenty-five percent towards the monthly grant for each Old Age Assistance recipient chargeable to the City of Concord. The City's share in this program for 1917 amounted to \$29,075.00, as compared to \$25,221.00 in 1916.

Relief Costs

The total cost of City Relief during 1917 was \$17,290.63, of which \$5,982.30 was expended in Penacook and \$11,308.33 in the remainder of the City. Direct relief expenditures for groceries, milk, fuel, rent, board and care of adults, board and care of children, medical, clothing, cash allowances, funerals and miscellaneous items amounted to \$9,630.20. This was an increase of \$1,761.22 as compared to the previous year. Expenditures for similar items for dependent soldiers and sailors totaled \$699.25. The sum

of \$2,130.39 was expended for hospitalization of poor and indigent persons.

Total County Relief costs amounted to \$25,417.86. This constituted an increase of \$1,383.69 over the previous year. The sum of \$17,604.07 was expended for direct County aid and \$3,032.05 for aid to dependent soldiers and sailors.

Relief Load

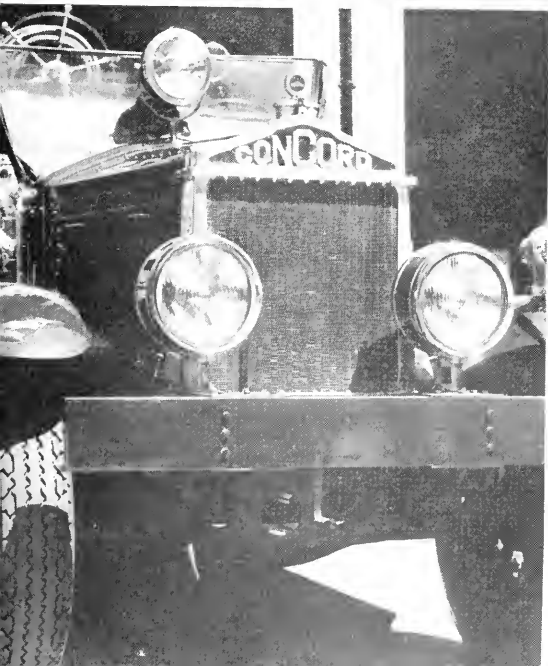
In January there were 26 City cases representing 39 persons and 48 County cases representing 118 persons, for a total of 74 cases representing 157 persons. By December the case load had increased to 41 City cases representing 68 persons, and 55 County cases representing 140 persons, for a total of 96 cases representing 208 persons.

Throughout the year public aid and relief was granted to 71 different City cases representing 142 persons, and 101 County cases representing 259 persons, making a combined total of 172 cases representing 401 persons. This case load count does not include service cases of which there were many, nor does it include those cases wherein the applicant was found ineligible for public aid.

Objectives

The fundamental and basic objective of the department is the prevention and treatment of dependency. The problems and difficulties of individuals and families are given individual consideration with the objective of enabling them to be self-supporting if at all possible. Social case work services by trained and experienced workers are given to those who are in need of public assistance from the City and County and also to some borderline cases, with the intention of helping them resume a satisfying and productive place in our community.

One of the last vehicles to carry the name made famous by the Concord Coach.





Addison Boys Club baseball squad — 39 bustling ball bawks.

POLICE PROTECTION

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POLICE COMMISSION

DANIEL J. SHEA, *Chairman*

M. HARRISON DUFFY

GUY A. SWENSON

ARTHUR W. MCISAAC, *Chief of Police*

J. EDWARD SILVA, *Deputy Chief of Police*

1947 Operating Expenditures, \$106,615.79

1947 Equipment Expenditures, \$2,657.33

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Personnel

There were several changes in Police Department personnel during the past year. Five regular and three special policemen were appointed during 1947. Three regular and two special patrolmen resigned.

Finances

The City appropriated \$109,517.79 for Police Department purposes for the year 1947. Of this sum, \$106,615.79 represented operating costs and \$2,700.00 capital expenditures. A breakdown of capital costs shows \$2,158.17 expended for new cruisers, and \$199.16 for photographic equipment.

The department's unexpended balance at the end of the year totaled \$216.67. This sum together with earnings of \$2,462.29 was returned to the City Treasury.

Crime Data

Arrests during 1947 totaled 4,438, an increase of 1,378 over 1946. The increase was due largely to misdemeanors involving violations of parking, driving and motor vehicle laws. It is also important to note that minor daily complaints totaled 5,441.

Presented in the following table is a classification by type and number of the criminal cases handled by the Police Department during 1947. Type and number of minor daily complaints are included.



Latest addition to police facilities at headquarters — a locker and recreation room.

CRIMINAL CASES DURING 1947

Classification

PERSONS CHARGED — FELONIES	
Rape	3
Aggravated Assault	1
Breaking and Entering	10
Larceny	29
Auto Theft	2
Total	45
PERSONS CHARGED — MISDEMEANORS	
Assaults	18
Forgery	1
Embezzlement and Fraud	2
Stolen property	1
Carrying weapons	3
Sex offenses	2
Liquor Laws	3
Drunkenness	355
Disorderly Conduct	12
Gambling	6
Drunken Driving	29
Road and Driving Laws	532
Parking Violations	3,111
Motor Vehicle Laws	268
Other Offenses	17
Total	1,393
Grand Total	1,438
Active Cases for Year	62
Total	1,500
Minor Complaints	5,411
Grand Total of Offenses and Complaints	9,911

During the year property reported stolen totaled \$8,159.33. The department recovered \$4,998.18 of this property.

Traffic

The amount of traffic continued to show a marked increase during 1947. There was a proportionate increase in traffic violations. Part of this increase is a direct result of increased through traffic.

The department investigated 465 automobile accidents during 1947, which represented 11 percent less than the total for 1946. Five fatalities occurred and 95 persons were injured during 1947. Although this is an improvement over the preceding year, from a standpoint of highway traffic safety this figure is still most unsatisfactory.

Safety

Due to an increasing accident rate, combined with an unusually heavy flow of traffic, the department has intensified its safety program. A great deal of time has been spent on safety lectures throughout the schools. Through the close cooperation of the

school, the home and the police department, many accidents can be prevented.

The Concord Safety Council and the department have jointly promoted traffic safety during the past year and will continue their common battle against traffic accidents in the future.

Parking Meters

Meters were installed, effective October 15, 1947, on Main Street and side streets throughout the congested business area. Parking meters, although not the final solution to the parking problem, have effectively reduced parking congestion. A positive solution seems to be the establishment of off-street parking lots.

Training Program

In keeping with the practice of the past several years, all regular police officers were required to participate in the Police Training School conducted by the Chief of the department.

One member of the department was sent to the Federal Bureau of Investigation Police Academy in Washington for further instruction. Three members were sent to Canton, Ohio, where

they received a complete course of instruction in the repair and maintenance of parking meters.

Ambulance

All previous records were shattered when the police ambulance responded to a total of 847 calls during 1947. This represents an increase of 297 calls over the year of 1946.

Recommendations

It is recommended that the steam pipes throughout the police station be replaced. At the time the old boiler rusted out and the system was linked with the Concord Steam Plant none of the pipes were replaced. As a result, many pipes have corroded and some of them are completely filled with rust, thus reducing heating efficiency tremendously. Heating costs would be substantially reduced if these changes were effected as soon as possible.

It is further recommended that an extension should be built to the police garage soon. At present the department houses seven vehicles and two motorcycles in a five-car garage. As a result, much police equipment must, of necessity, be kept out of doors.

Emergency obstetrics explained to police.





Estate of late Ambassador John G. Winant acquired by state for child study center.

PROBATION

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MUNICIPAL COURT

JUDGE WILLIAM L. STEVENS

ROBERT L. COLBY.....*Probation Officer*
1947 Expenditure.....\$1,583.90

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The purpose of this agency of city government is the prevention and correction of juvenile delinquency. This department has been primarily concerned with neglected and delinquent children, but has also included any adult case-work necessary to effecting social rehabilitation.

Fifteen years prior to the establishment of the Probation department existing social organizations shunned the juvenile delinquent. This situation no longer exists in Concord. With the aid of many cooperating agencies, constructive and expeditious action is now a fact.

Decrease

It is encouraging to note that Concord had another decrease in juvenile delinquency during 1947. This is explained in part by the fact that the wage income of those families who had prospective delinquents remained at an all-time high level, thus affording more money to be expended for recreational purposes. At the same time, higher incomes made it possible for potentially delinquent families to establish themselves in more desirable environments. Inadequate housing is in itself a major factor contributing to juvenile delinquency.

Current Trends

Of particular interest is the fact that no commitments to the State Industrial School were made during 1947. Noteworthy, too, is the failure of any adult cases to come before this department, nor were there any violations of probation.

A total of seven cases were brought before the court during 1947. Of these, two were concerned with the

neglect of children. One of the children involved was placed in the custody of the state welfare department. The other child was returned to the custody of its parents. There were five cases in which the juvenile was adjudged delinquent and placed on probation for one year.

Community Cooperation

The police department, churches, civic organizations and social agencies have made major contributions to reducing juvenile delinquency in Concord. These organizations have the objectives of character development, good sportsmanship and tolerance.

Lack of sufficient parental supervision and the gradual shifting of responsibility for child guidance to public agencies and social institutions remain as the principal factors contributing to juvenile delinquency.

Few New England cities of comparable size can match Concord's constructive approach in the control of delinquency. The continued cooperation of civic and social agencies is essential if Concord is to maintain its high standards in this field.

MUNICIPAL
COURT

♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦

WILLIAM L. STEVENS	Judge
PETER J. KING.....	Special Judge
WINSLOW H. OSBORNE.....	Clerk
1947 Expenditure.....	\$3,460.00

♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦

Cases Tried

The number of cases to come before the Concord Municipal Court exceeded by a tremendous margin the all-time high of 1946. The court handled 4,542 criminal cases during 1947 as

compared to 3,060 in 1946, 1,372 in 1945 and 880 in 1944.

For the most part, this unusually high increase can be attributed to minor lawlessness. The increased vigilance by the Police Department in the enforcement of motor vehicle laws has resulted in more violators being brought before the court. It is interesting to note that the major factor in increasing court activity was violation of parking laws. There were 3,114 parking violations during 1947 contrasted with 1,954 parking offenses in the preceding year. This jump is closely related to the installation of parking meters in 1947, and indicates great negligence on the part of motorists in spite of a lenient policy on the part of the Police Department while drivers were becoming accustomed to parking meters.

The year of 1947 marked another decline in criminal cases of a more serious nature. Cases involving felonies numbered 45 as against 54 for the year 1946.

Other cases brought before the Municipal Court included 118 civil cases and six small claims cases. The former represented a decrease of nine compared with the year 1946. No small claims cases were brought before the court in 1947.

Revenue and Costs

The 1947 financial statement of the Municipal Court clearly reflected the record number of cases acted upon. Revenue collected from fines, costs, and fees totaled \$17,962.03, as compared to the 1946 total of \$12,948.91.

Fines totaling \$8,094.87 collected by the court were turned over to various state departments as prescribed by law. The sum of \$9,114.20 representing net receipts after expenditures and deductions by transfer was paid to the City Treasury. The city government appropriated \$3,460.00 to the Municipal Court to defray salaries court.



Water shortage may cause this.

FIRE PROTECTION

♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦

FIRE BOARD

CHARLES P. COAKLEY, *Chairman*
 WILLIAM J. FLYNN
 LAWRENCE J. MOYNIHAN
 ROBERT W. POTTER

CLARENCE H. GREEN.....*Fire Chief*
 HENRY E. DREW.....*Deputy Chief*
 DUNCAN M. MURDOCH.....*Deputy Chief*
 LEO F. BLOUGETT.....*Deputy Chief*
 FRED M. DODGE.....*District Chief*

1947 Operating Expenditure.....\$135,941.62
 1947 Capital Expenditure.....2,983.80

♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦

Fires and Fire Loss

During 1947, the Fire Department responded to 553 alarms of which 487

were still alarms and 66 were box alarms. This represented a decrease of 114 over the total for the previous year.

The City of Concord experienced three serious fires during 1947. They were the West Congregational Church located at the corner of North State and Hutchins Streets, West Concord; Beede Electric, Penacook; and the Davis Transformer Company, 291-299 North State Street. Also a series of rural fires occurred in areas where adequate water supply was not available.

It is interesting to note that in spite of the fact that there were con-

WILLIAM A. KING

Deputy, Retired

DIED

October 2, 1947

FIRE LOSSES

	<i>Value</i>	<i>Loss</i>	<i>Insurance</i>	<i>Insurance Paid</i>	<i>Net Loss</i>
Building ..	\$657,900.00	\$72,012.82	\$585,370.00	\$46,747.82	\$25,295.00
Contents ..	407,465.93	54,880.00	281,272.62	50,149.19	1,730.81
Totals	\$1,065,365.93	\$126,922.82	\$866,642.62	\$96,897.01	\$30,025.81

siderably fewer fires during 1947 than during the previous year, the total amount of fire loss increased by nearly 78 percent. Fire losses for 1947 totaled \$126,922.82 as compared with \$70,771.17 for the preceding year.

Fire Prevention

The department continued with its intensified fire prevention program during 1947. In addition to routine inspection activities, there was a marked increase in fire prevention education. Fire drills were conducted in all the City schools and students were instructed in fire prevention. As in the past, the department continued to receive the full cooperation of the Concord Safety Council and the various service clubs, as well as the local radio station and newspaper, in promoting public instruction in fire prevention.

All the convalescent homes, the hospitals and the schools in the City were subjected to periodic inspections. In every case where new power oil burning equipment has been installed, or where there was a conversion from coal to oil, it was inspected by the department.

Personnel

No changes were made during 1947 in the over-all fire force personnel. The permanent personnel now numbers 43 men, and the department's call force includes 129 men. The auxiliary fire force, organized early during World War II, rendered valuable service at several major fires.

Apparatus and Equipment

The normal quota of Fire Department mobile apparatus includes 14 fire

Concord Firemen busy with spring house cleaning at Central Fire Station.



trucks of various types, three official cars and a service truck. This apparatus was housed in four stations, one of which is located in the city proper and three in the outlying districts. In October, a 750-gallon Mack pumper was acquired and commissioned in place of Engine No. 3 located in Penacook. Engine No. 3, a 1928-model Concord truck, was completely overhauled and put in commission in place of Hose No. 2 and is now Engine No. 10. Hose No. 2, also a 1928-model Concord truck, had completely worn out and was scrapped.

At the close of the year, the department had in service 20,150 feet of two and one-half inch hose, 2,650 feet of three-quarter inch booster hose and 600 feet of one and one-half inch hose.

Maintenance

In spite of the fact that several of the city's fire trucks are old models, all apparatus has been maintained in good running order. All necessary repairs and replacements were made by department personnel at no extra cost to the city.

The Fire Alarm System, due to general deterioration because of age, developed serious trouble in both the aerial and underground cables, as well as at the central office, during the past year. The system was surveyed by authorized representatives of the Gamewell Company, and as a result of the survey it was recommended that a replacement of the Fire Alarm System be effected as soon as possible to eliminate the prevailing serious condition.

Recommendations

Under the capital budget system of equipment replacement, considerable progress had been made in improving the effectiveness of the department. It is recommended that the programming of needed improvements be continued.

Plans have been formulated for a new fire station in the south-end sec-

tion of the city proper. Owing to the fact that this is an area of much new construction, it is recommended that construction of this facility be undertaken at the earliest possible date.

... FIRE HYDRANTS

♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦

BOARD OF HYDRANT COMMISSIONERS

EDWARD E. BEANE, *Chairman*

G. ARTHUR FANEUF

CLARENCE H. GREEN

1947 Expenditure.....None

♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦

During the past year, six new hydrants were installed. This is in keeping with the policy of the City of Concord to extend adequate fire protection to its citizens. The city's fire hydrant system consists of 807 services of which 694 are public and 113 are private hydrants.

In addition to periodical inspections of all hydrants, existing services were maintained in good working order. Particular care was taken during the winter months to check for leaks which might cause ice to form in hydrants and make them inoperative. Also, during the past year, all hydrants were scraped and painted for the first time since the war.

A satisfactory solution to the problem of snow removal from hydrants, created by changes in street plowing practices, was arrived at by the Board of Hydrant Commissioners during 1947. The problem was eliminated through the establishment of a policy of inter-departmental cooperation between the Fire Department, the Water Department and the Public Works Department.

ZONING
BUILDING
PLUMBING

♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦

The need for all types of building construction continued to exist during 1947. In spite of the fact that nearly 50 percent of the building permits issued during 1947 were for residential construction, Concord's housing situation was still of a critical nature. Contrary to expectations, inflationary prices served only as a mild deterrent in the construction field. An indication of this is the fact that there was an increase in the number of building permits issued during 1947, as compared with the preceding year.

...ZONING

♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦

BOARD OF ADJUSTMENT

- HAROLD E. LANGLEY, *Chairman*
 - JOHN S. CORBETT
 - A. CLIFFORD HUDSON
 - LAURENCE M. MEYER
 - SHELBY O. WALKER
 - MRS. FRANCES A. RICHARDSON, *Clerk*
 - 1947 Expenditure.....\$537.87
- ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦

Thirty three appeals were taken to the Zoning Board of Adjustment during 1947. This represents a decrease of two over the previous year. Of the appeals heard, 17 were granted outright, eight were granted conditionally and eight were denied. By type, 22 of the appeals were for a variance from

the terms of the ordinance, 10 were for exceptions and one was for rehearing.

...BUILDING

♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦

- EDWARD E. BEANE, *Building Inspector*
- 1947 Expenditure.....None

♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦

Building permits issued during 1947 totaled 223 as compared to 212 for the previous year. Of the 1947 permits, 137 were for new construction and 86 were for alterations and repairs.

The total estimated valuation for the permits issued was \$840,262.00, a decrease of \$137,118.00. This decrease may be attributed to the completion of work on the Rumford Press plant addition. Of the total 1947 valuation, \$640,000.00 represented new work, and \$200,262.00 repairs and alterations. Eighty seven dwelling units were added during the year. Of these, 69 resulted from new construction and 18 from conversion of existing buildings.

...PLUMBING

♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦

- EDWARD E. BEANE, *Plumbing Inspector*
- 1947 Expenditure.....None
- 1947 Receipts.....\$34.00

♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦

One hundred fifty-one plumbing permits were issued in 1947, an increase of 50 over the previous year. Six applicants for a journeyman's license and two for a master's license were examined during the year. Seven applicants successfully passed the required examinations, and one failed to meet the necessary requirements.



*Here are typical examples of more
than 200 farms located within
the City limits.*





All City shade trees are sprayed annually.

PUBLIC WORKS



BOARD OF PUBLIC WORKS

HON. CHARLES C. DAVIS, *Chairman*

CHARLES A. BARTLETT

ROBERT W. POTTER

WILLIAM A. STEVENS

NELSON E. STRONG

JOHN SWENSON

JOHN C. TILTON

ERVIN E. WEBBER, *Commissioner*

ERVIN E. WEBBER, *Supt. of Streets*

ERVIN E. WEBBER, *Tree Warden*

EDWARD E. BEANE, *City Engineer*

LESLIE C. CLARK, *Supt. of Parks
and Cemeteries*

1947 Operating Expenditure, . . . \$412,412.03

1947 Capital Expenditure, 25,230.45



For the first time since World War II, the Public Works Department has resumed full-scale operations. Indicative of the department's return to normal activity is the fact that the department employed 215 people during 1947. Of this number, 113 were permanent employees, and 102 were part-time workers.

Through the improvement of facilities, work was speeded up appreciably. The acquisition of a pick-up street sweeper resulted in considerably increased efficiency in street cleaning.

Construction

During the year, the department filled the canal in Penacook to a depth of approximately four feet with sand, as an initial effort to eliminate an unsanitary condition which prevailed in the Penacook business district. This project, which was authorized by the Board of Public Works, will be continued until the canal has been completely filled.

Following completion of the Rumford Printing Press plant addition, Ferry Street was rebuilt and tarred.

In addition, some new curbing was installed on Ferry Street.

A hazardous curve was eliminated at the northerly approach to the railroad crossing on Eastman Street in East Concord. To accomplish this, the department rebuilt and straightened Eastman Street.

The department's stone-crusher resumed operations for the first time since the war. The materials processed by the stone-crusher were utilized in new highway and sidewalk construction.

Streets rebuilt and surface-treated with tar during the year included Auburn Street at its northerly end, Cypress Street, Elm Street in Penacook, for a distance of approximately two miles, and the northerly end of East Side Drive.

In response to petitions for new sidewalks, 740 square yards of new sidewalks were laid. In addition, 360 feet of curbing was installed on Westbourne Road to control waterflow.

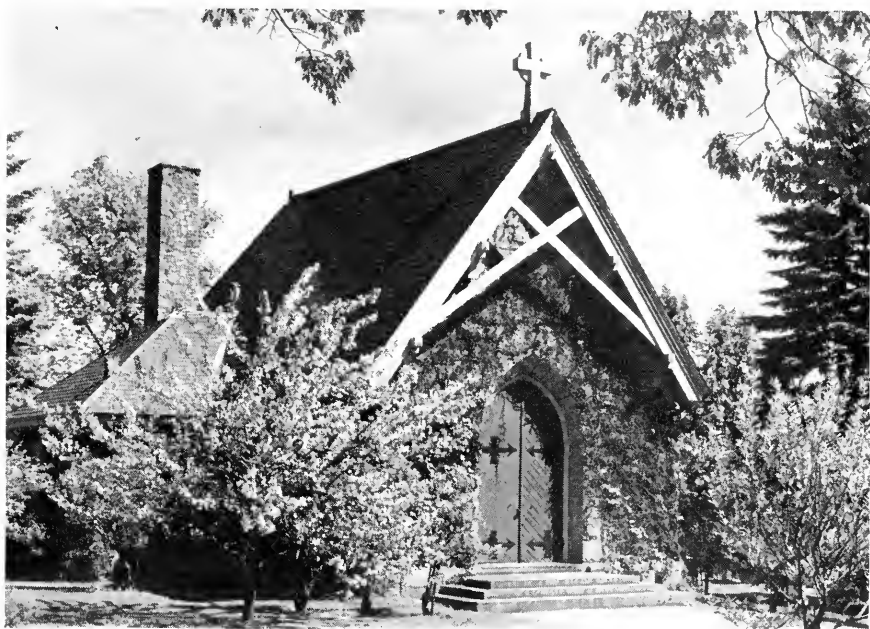
Highway Maintenance

During the season, 107,538 gallons of tar were used in maintaining tar-surfaced roads. In the process of this work, the highway division spread 5,408 cubic yards of sand and gravel. Road patching activities required 1,285 tons of coal patch material.

In carrying out its regular semi-annual street cleaning program, the department made very effective use of the sno-go for leaf removal. The spring and fall cleaning was accomplished at a cost of \$32,559.12. This represented an increase of \$13,517.82 over the previous year which may be attributed, for the most part, to increased labor costs.

One bridge was re-planked during 1947. This was the bridge over the Contoocook River at Riverhill. Minor repairs were made to two smaller bridges.

The customary routine maintenance work, such as street sweeping, culvert



Blossom Hill Cemetery chapel reflects a quiet dignity and restful beauty.

replacements, and gravel road maintenance, was undertaken when needed.

Refuse and Garbage Service

Refuse and garbage service was used by householders to a greater degree than ever, with a total of 55,039 cubic yards of refuse collected during the year. This amount exceeded the total for 1946 by 4,934 cubic yards. Refuse was collected in the city proper, Penacook, West Concord, East Concord and Concord Heights.

Table garbage was collected at fixed intervals by a private contractor at a total cost of \$6,050.00 to the city. The garbage was used for feeding purposes at a commercial piggery operated outside of the city limits.

Snow and Ice

The city experienced a 58.9-inch snow fall during 1947. This was 10.9 inches less than the total for the previous year. The department used 15 trucks, two graders, a rotary snow plow and a snow fighter with roto wing, together with four sidewalk tractors to clear the city streets of snow. A number of privately owned trucks were hired to augment the city's snow fighting equipment.

A total of 61,905 cubic yards of snow were trucked from the city streets, as compared to 39,928 cubic yards in 1946. It is interesting to note that this large increase occurred despite a decrease in snow fall.

Major factors contributing to this unusual situation were the rapid succession of a number of snow storms, together with the expansion of snow removal activities to cover a greater street area than in previous years. During the winter season, icy streets were coated with 10,292 cubic yards of sand.

Snow plowing and snow removal cost the city \$32,642.67 during the past winter as against \$32,279.08 in 1946. Sanding costs showed an increase to \$12,876.52 from the previous year's total of \$10,679.47.

Engineering

The Engineering Division re-established 28,070 feet of streets and highways for the Official Map of the City of Concord by connecting Eastman Street with North State Street by way of the Sewalls Falls Road. The policy of re-establishing city streets and highways for the Official Map was initiated in 1942. In addition, 2,119 feet of new streets were laid out. Stone bounds were placed at the beginning and end of each new street.

The division ran sections and profiles and established grades for all road work undertaken during 1947. A survey involving 1,269 feet of sidewalk work was completed for the Highway Division. Other work by the survey party included the establishment of 485 feet of sidewalk grades.

In connection with the Penacook Canal project, the division completed a survey involving 1,008 feet of East Canal Street, Penacook. This survey was essential to the elimination of the Penacook Canal. In conjunction with the Canal survey, 2,750 feet of Main Street, Penacook, was surveyed, sections run and plans made preparatory to submitting the Main Street project to the State Highway department for construction. Additional surveys included Palm Street and Riverhill Avenue from Mast Yard Road to Elm Street.

Other surveys were made at Garrison Park and at the Municipal Airport. The division also laid out several blocks of lots at the Blossom Hill and Woodlawn cemeteries. Cemetery plans were brought up to date during the year.

A total of 951 transfers of property were recorded and all property line changes were noted on the assessors' maps. All sewer and catch basin plans and profiles were checked and brought up to date. In addition, 1,500 square yards of prints were developed during



New refuse removal units of the Board of Public Works combine efficiency, speed and economy of operation.

the year. These prints are available to the public for reference purposes.

Storm Sewers

Concord's storm sewers are of relatively recent construction and as a result, expenditures were, for the most part, limited to maintenance costs. One short extension to the storm sewer draining the Airport was completed during the past year.

Street Lighting

Five new street lights were installed during 1947. This brought the total number of lights in operation up to 1,625. In a number of instances, lights were relocated to provide more effective street illumination. The municipal street lighting system was operated at a cost of \$40,940.88.

Sanitary Sewers

The total revenue derived from sewer rentals in 1947 was \$33,944.17. Of this amount, general sewer rents

accounted for \$24,817.78, industrial rents \$4,622.67, penalties \$56.10, house connections and jobbing \$1,255.62 and from insurance and miscellaneous \$192.00.

Total operating costs for the year amounted to \$17,566.25. A total of \$13,708.90 was applied to depreciation, leaving a net income of \$2,669.02.

On December 31, 1947, the sanitary sewer account showed current assets amounting to \$50,876.63. This sum included \$39,363.74 in cash, \$7,861.77 in accounts receivable and \$3,651.12 in materials and supplies. Total fixed assets after depreciation were carried on the books at \$564,195.40.

During the year, the division constructed 4,157 feet of main in Eastside Drive, 202 feet in the Airport Road and 128 feet in Thomas Street. The cost of this work ran from \$1.55 to \$4.07 per foot. In addition, 22 man-holes were built and 90 new house connections were completed.

Parks and Trees

In addition to the general maintenance of parks, 50 white pine trees were set out in Rollins Park, as were an additional 50 in Garrison Park. The department is gradually nearing its goal of reforesting the various park areas which were devastated by the hurricane.

Municipal out-door recreational facilities were augmented by the construction of new bleachers for the ball field at Rollins Park.

The Tree Division carried out its annual program of maintaining the city's shade trees. In addition to routine pruning, trimming and spraying activities, the moth control and poison ivy eradication programs were continued with satisfactory results.

Cemeteries

In keeping with its program of cemetery beautification, the cemetery Division set out 30 trees in various ceme-

teries. Additional work included the preparation of four-tenths of a mile of road for tarring and continuation of the grave raising project. During 1917, 200 graves which had settled were raised.

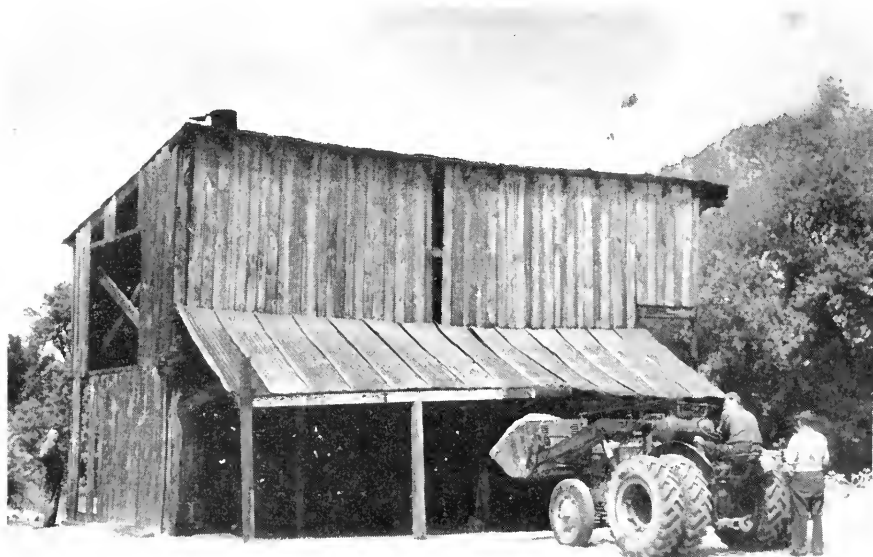
At Blossom Hill Cemetery, work was continued on the development of a new section for use as a Jewish cemetery.

Other Activities

Again the Department furnished the men and equipment necessary for construction and field maintenance at the municipal airport.

At various times during the year, the department assisted other city departments in the performance of a wide variety of municipal activities. Among the city agencies aided were the Water Department, the Planning Board, the Police Department, the Playground Committee, the Recreation Committee and the Public Library.

"Hot top" pavement material is mixed at the gravel bank off Walker Street.



WEIGHTS *and* MEASURES

J. SHEPARD NORRIS, *City Sealer*

1947	Expenditure.....	\$1,389.54
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The Department of Weights and Measures, empowered by state and local law to enforce fair trade practices for the city at large, is constantly at work, checking, weighing and measuring to make sure all standards, measures, containers and other devices used by wholesale and retail merchants are correct.

During 1947 the City Sealer was particularly active due to the replacement of a great amount of war-worn equipment by new weighing and measuring devices. All new and rebuilt equipment was carefully checked for accuracy.

Packages

There was a noticeable increase in both the number and variety of prepackaged commodities for sale during the past year. This trend continued to be most apparent in stores selling groceries and meat. The consumer

is protected by state laws which require packaged foods to be plainly marked with the net weight of the contained commodity. As a result of the careful inspection by the scaler of packaged food stuffs, particularly of new commodities appearing in packaged form, few complaints were received from customers regarding quality or quantity of food stuffs in containers.

Inspections

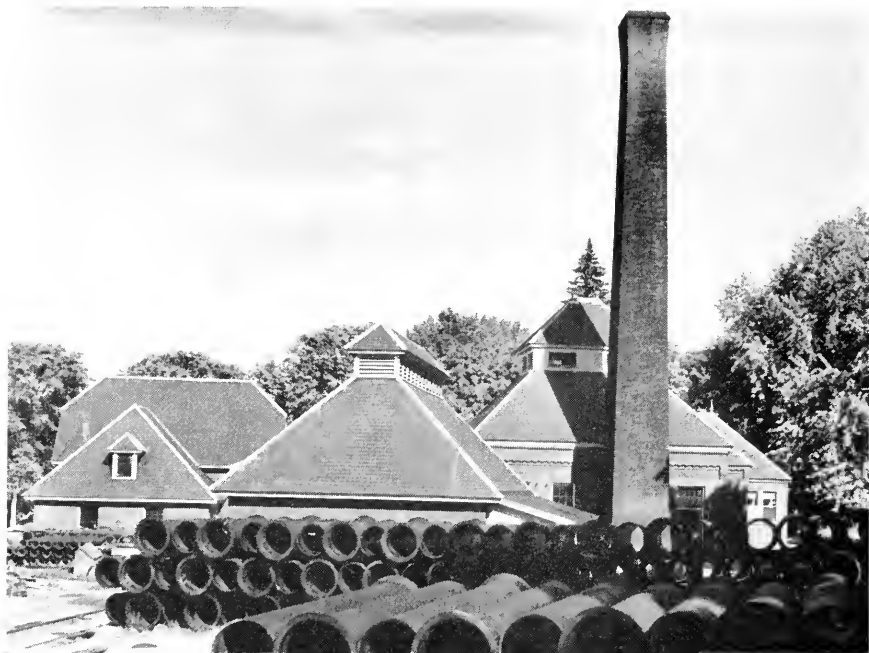
The combined appearance on the retail market of many new packaged food stuffs, together with an appreciable increase in the number of retail merchandising outlets, made necessary continuation of the department's stepped-up inspection program. The receipt in advance of requests for inspections clearly indicates the high degree of merchant cooperation experienced during 1947.

The department made a special effort during the past year to check and test equipment used in door-to-door sales and purchases. Cart bodies used in the sale of wood were measured and inspected as were the scales of junk dealers. Junk dealers are required by law to have their scales tested and sealed before applying for their licenses.

The following table summarizes the department's inspection activities for the year ending December 31, 1947:

INSPECTIONS DURING 1947

	<i>Correct</i>	<i>Adjusted</i>	<i>Condemned</i>	<i>Idle</i>
Scales	311	79	6	0
Weights	10	0	0	0
Liquid Measures	98	0	0	0
Gas Pumps	216	29	8	11
Kerosene Pumps	26	0	0	0
Oil Pumps	1	0	0	0
Grease Dispensers	72	2	0	0
Oil Bottles	268	0	0	0
Tanks and Truck Meters ..	1	1	0	0
Package Re-weighs	208	0	0	0
Cart Bodies	11	0	0	0



Stock-pile of 24-inch pipe at the State Street pumping station.

WATER SUPPLY

BOARD OF WATER COMMISSIONERS

JAMES W. JAMESON, *President*
ROBERT W. BROWN
HON. CHARLES C. DAVIS
HARRY M. DUDLEY
ALLAN M. FREEMAN
CHARLES P. JOHNSON
DONALD KNOWLTON
LEONARD W. TRAGER
GARDNER TILTON

G. ARTHUR FANEUF, *Superintendent*
1947 Expenditure, \$176,594.06
1947 Receipts, \$141,615.16

Consumption

The total consumption of water for the year 1947 was 1,139,692,678 gallons.

This amount represented an increase of 33,101,932 gallons over the total for the preceding year. Of the 1947 total, 666,003,500 gallons were pumped to supply the high service district, while 473,689,178 gallons were supplied by gravity flow from Penacook Lake. In addition, 21,114,144 gallons were pumped from the high service system to the extra-high service standpipe on Little Pond Road. During the year, 11,625,000 gallons were supplied by pumping to the Penacook-Boscawen water precinct.

The average daily use of water was 3,122,416 gallons, an increase of 90,692 gallons over the 1946 figure. On the

PERCY R. SANDERS
Superintendent, Retired
DIED
May 2, 1947

basis of an estimated population of 30,000, the average daily consumption per person was 104 gallons.

Pumping System

During the past year, the engineering firm of Metcalf and Eddy, Boston, Massachusetts, completed plans and specifications for a new automatic high service pumping station to supply West Concord and Penacook. The new station will fill a long-standing need for better water pressure in these suburbs. Construction was started in fall and completion of the station is anticipated in 1948. This station is located at Penacook Lake.

Following the change-over in power rating from 2,300 to 4,000 volts, modernization of equipment at the North State Street pumping station, which was begun in 1945, was completed during the past year. New equipment

included an auxiliary pumping unit, two 100 horsepower electric motors, a gasoline stand-by pump and a metal-clad switchboard. In addition, the boiler room at the North State Street pumping station was remodeled and converted into a garage for storage.

New Equipment

With equipment becoming more readily available, the Water Department acquired several critically needed pieces of equipment during the past year; notably, a self-propelled unit shovel. The shovel, equipped with a crane for lifting and a trench hoe for digging ditches, has contributed to more efficient and economical operation of the department. Other newly acquired items of equipment included an air compressor, a tapping machine for making connections in large mains and a $\frac{1}{2}$ ton pick-up truck.

Ditch digging operations are speeded by this new motorized equipment of the Water Department.



Finances

Total receipts for 1947 amounted to \$111,615.16. This sum represented an increase of \$12,435.01 over the preceding year. Of the total 1947 receipts, \$130,148.40 represented payments received from water sales. The department received \$1,112.40 for services as billing and collecting agent for the Sanitary Sewer Department.

Expenditures for the year totaled \$176,594.06. Of this sum, \$80,187.82 were spent for general operations, \$17,000.00 for bond retirement and \$2,101.25 for bond interest. The department started the year with a cash balance of \$11,371.77 and closed its books in December with a treasury balance of \$9,393.17.

As of December 31, 1947, the Water Department Income - Investment Account amounted to \$113,332.25 of which \$55,000.00 were invested in United States Treasury Bonds bearing interest at the rate of two and one-half

percent, and \$58,332.25 were on deposit in local savings banks. The account showed an income of \$2,530.19 for the year 1947.

The total fixed assets of the department represent an investment of \$2,075,762.65. After deducting depreciation, the value of the water works as of December 31, 1947 was carried on the books at \$1,292,457.49.

Other Activities

For the first time since World War II, the department was able to carry out needed maintenance work, which of necessity had been neglected during the war years. All of the city hydrants were scraped and painted and considerable work was done to improve appearances at the reservoir.

In addition, the department laid 90 new services and re-laid 96 services. Also, during 1947, 70 water meters were added. A total of 4,588 water meters are now in use throughout the City of Concord.

Work nears completion on auxiliary pumping station at Penacook Lake.



months on its international route between New York and Montreal. During the year, 1,900 outgoing passengers were cleared from the Concord terminal and approximately 1,800 incoming passengers. These figures represented a decrease in passenger clearance and may be attributed to the curtailment of the direct Concord to New York flight. The airline also handled 5,000 pounds of out-going air express and 1,200 pounds of incoming express. Several hundred pounds of air mail were also handled.

As air travel increases, Northeast Airlines expects to add direct flight service from Concord to New York. It is expected that, in the near future, intrastate service will be added by other airlines connecting Concord with other cities in New Hampshire that are not being served now.

Northeast Airlines transport makes regular stop at the Municipal Airport.



Civil Aeronautics Agencies

The Civil Aeronautics Administration's District Inspection Office continued to operate from the Concord Municipal Airport. The Safety Regulation District Office for Maine, Vermont, and New Hampshire has its headquarters at the Concord airport. Personnel was increased in this office to adequately handle nearly all phases of safety regulations. All pilot certificates for these states were handled through the Concord Office. The C. A. A. also operated and maintained two-way radio, teletype interphone and radio range services. A VHF — very high frequency — radio continued to operate at the Communications Station. The station enlarged their quarters to provide room for new equipment installed in a new VHF program. A new Omni Directional Range is being installed three miles north of the port and will be controlled from the Communications Office. This latest type range will provide better service to pilots using the Concord Airport.

Weather Bureau

From headquarters located in the administration building, the U. S. Weather Bureau operated round-the-clock weather forecast service. In addition to providing up-to-the-minute weather information for flight purposes, the bureau broadcasts weather reports twice daily over a direct-wire radio hookup from its offices. Teletype service provided instant communication with other important weather stations in New Hampshire.

Airport Improvements

The Airport Commission seal-coated the east-west runway to protect its surface. The north-south runway was seal-coated during the previous year. The Commission also purchased a number of parcels of land located in the approach zone area on the north-easterly side of the airport.



Concord High School Band resplendent in new uniforms.

PUBLIC SCHOOLS

♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦ ♦

BOARD OF EDUCATION

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DEAN P. WILLIAMSON

HARLAN E. ATIHERTON, *Superintendent*

Cost of Operation:

For the Fiscal Year Ending June 30, 1947:
\$476,077.70

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. . . CONCORD SCHOOL DISTRICT

The post-war inflation period continues to raise difficult problems in school administration. Concord school

costs have reflected the rising cost of living. Through its action at the annual meeting last April the School District approved an up-to-date salary schedule for Concord teachers. This resulted in increased expenditures. A revived program of building repairs and improvement, impossible during the war years, was undertaken with vigor and attendant expense. Other services allied with the operation of schools also called for increased expenditures.

The expenditure of additional money, however painful and difficult it may be, is offset by several benefits and improvements. With higher salaries better teachers can be secured. School efficiency and improved school services in general help to provide good education to which all children are entitled.

Finances

During the 1946-1947 school year, the cost of operating Concord schools was \$476,077.70. This sum does not include payments on the district's bonded debt, or advances to the bonus



Student Council makes plans to aid Crippled Children's Hospital.

account and pension fund. Bonds totaling \$19,000.00 were retired during the year. This included payments on the Senior High and the Conant Schools. The total outstanding indebtedness amounted to \$257,000.00 of which \$252,000.00 was chargeable to the High School and the remaining \$5,000.00 to Conant School.

The Staff

The District operated with a teaching staff of 150. This number includes teachers of art, music, lip reading, physical education, and physically handicapped children, as well as regular classroom and laboratory instructors. Of this number, 12 are new to the Concord school system this year. Most of the new staff members are experienced teachers.

Other employees of the District School Department total 52. This group includes the Medical, Cafeteria, and Building Maintenance Depart-

ments and office personnel. Even though other school employees do not always come in close contact with school pupils, they exert an important influence on the welfare of children and play an important part in school operation.

Building Maintenance

The maintenance program during the past year has included many repairs. After a war period in which only the most essential work could be done a great amount of repair work is necessary to return school buildings to good condition. First priority has been given to remedying structural defects and repairs to valuable equipment, such as boilers. Following that, emphasis has been placed upon regular maintenance of floors and repainting walls.

Building improvements have been undertaken, particularly in the field of school lighting. Much experimen-

tal work has been done in an effort to determine the best type of lighting fixtures, the best colors for school room walls and the most practical kind of school room blackboards for good light diffusion without glare. These experiments will result in a practical program of improved school lighting in all the rooms of the district's older buildings. The importance of this project cannot be overemphasized because of its effect upon the vision of school children. Modern school lighting helps in a large measure to prevent development of defective vision.

Pupil Transportation

The School District anticipates taking its third step in ownership and operation of school buses. Several years ago two carryall subvans were purchased. These were operated by the School District on outlying school routes. In 1947, a large school bus was purchased and put into operation when one private contract had expired. Present plans call for replacement of the two smaller vehicles with two buses and taking over one additional route formerly operated by private contract.

Records of financial operation already show an economy of expenses in public ownership and operation of school transportation. The School District can operate at cost, without necessity for making a profit. It is exempt from the Federal tax on the purchase of equipment, as well as state taxes on gasoline and motor vehicle registration. Other advantages of public ownership include flexibility of operation and close supervision by school personnel.

Conant School Addition

The immediate emergency caused by the growth of population in the South End has resulted in the placing of an addition to the Conant School at the top of the priority list of building projects. The school is seriously over-



crowded and relief is needed. With the assistance of an outright grant from the federal government to defray the costs of planning, an addition has been designed. Considerable thought and discussion on the part of the Board of Education, the teachers and the parents went into the development of the plans. When it is constructed, the Conant School will be equipped to serve the needs of the children of that area for many years.

Population Trends

Already the rising birthrate is being felt in our schools. In the fall of 1947 the Kimball School was unable to hold all the boys and girls residing in its district. This same overcrowding is true at the Rumford building.

During the next five years, this community will be forced to meet a real crisis in the field of building capacity. Unless conditions in the building trade improve so that construction of new buildings can be undertaken, drastic steps in the direction of transportation of children from the crowded city schools to the outlying buildings will have to be undertaken. Even that action will probably not be sufficient to meet this crisis.

... PENACOOK
SCHOOL DISTRICT

◊ ◊ ◊ ◊ ◊ ◊ ◊ ◊ ◊ ◊ ◊ ◊ ◊ ◊ ◊
BOARD OF EDUCATION

- FRANK BEEDE, *Chairman*
- CLAIRE V. BRECKELL
- JAMES J. HAYES
- BEATRICE E. PETTES
- ALFRED J. YORK
- EDWARD YORK

FRED W. SNELL..... *Superintendent*
Cost of operation:

For the fiscal year ending June 30, 1947:
\$59,103.91

◊ ◊ ◊ ◊ ◊ ◊ ◊ ◊ ◊ ◊ ◊ ◊ ◊ ◊ ◊

Policy

Educational research has indicated that six years is the best age at which

a child should enter the first grade. As a result of these findings, the policy was adopted of setting January 1 as the deadline for entering school. In the future, children who will be five by the following January 1, after entering school in September, will be allowed to enter the kindergarten unit. This establishes the starting age of six for the first grade by the next January.

Finances

The cost of operations for the year ending June 30, 1947 totaled \$59,103.91, an increase of \$8,976.82 over the total for the previous fiscal year. On the whole, operating costs showed an increase in nearly all categories of expenditures, with a \$4,445.27 increase in teachers' salaries leading the list. A \$2,000.00 payment on the district's bonded debt reduced the amount outstanding to \$22,000.00.

Total receipts amounted to \$59,916.69, of which \$45,324.16 represented income from taxation. Receipts from other sources, chiefly from high school tuitions, totaled \$14,622.53. The school district tax was \$23.17 per \$1,000.00 of assessed valuation as compared to \$17.35 for the preceding year.

Building Needs

The real need for an auditorium-gymnasium continues. A facility of this nature is essential to the extra-curricular activities associated with a well-rounded school program. The present rented facilities are definitely inadequate. Plans for the proposed auditorium-gymnasium have been completed and will probably be submitted to the school district early in 1948.

Improvements

During the past year a considerable number of improvements to Penacook schools were accomplished. With the inclusion of a new kindergarten unit at the Charles Street School, it became necessary to repair and remodel one room at the Summer Street School to



First Concord High School team to win State Class A basketball championship lines up for presentation of awards at the State Armory, Manchester.

insure adequate class-room space. Extensive repairs and painting were done at the high school and the plant is now in good order. Future lighting and plumbing improvements are contemplated.

Teaching Staff

The Penacook School District operated with a staff of 19 teachers during the past school year. Of these, nine were employed at the high school, five at the Summer Street School, four at the Charles Street School and one supervised music in all schools. The new kindergarten unit made necessary the employment of one additional teacher.

In the face of increasing living costs, teachers' salaries were adjusted in an effort to hold and attract an effective teaching personnel.

Membership

The average daily membership of the student body of the district was 348. This number represented an increase of 19 students in the average daily membership, as compared with 329 for the previous year, in spite of the fact that the total number of pupils registered was slightly less. During the past school year, a total of 376 pupils were registered at Penacook schools. Of this number, 171 were boys and 205 were girls.

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GENERAL FUND

COMPARATIVE BALANCE SHEETS
AS AT DECEMBER 31, 1947 AND 1946

ASSETS

			<i>Increase or Decrease*</i>
<i>Cash on Hand and In Banks</i>	<i>1947</i>	<i>1946</i>	
City Treasurer	\$180,131.31	\$162,988.27	\$17,146.04
Tax Collector	1,818.69	352.90	1,495.79
City Clerk	717.35	188.81	228.54
	<u>\$185,700.35</u>	<u>\$163,829.98</u>	<u>\$21,870.37</u>
<i>Reimbursements Receivable</i>			
Merrimack County Relief	\$3,481.85	\$2,950.53	\$531.32
Other Municipalities — Relief	11.20	222.20	208.00*
	<u>\$3,496.05</u>	<u>\$3,172.73</u>	<u>\$323.32</u>
Less: Reserve for Uncollectible Accounts	1,123.70	1,123.70
	<u>\$2,372.35</u>	<u>\$2,049.03</u>	<u>\$323.32</u>
<i>Taxes Receivable</i>			
Prior Years	\$25,615.61	\$31,061.95	\$5,116.34*
Current Year	123,869.82	92,902.15	30,967.37
Total	<u>\$149,515.43</u>	<u>\$123,964.10</u>	<u>\$25,551.03</u>
Less Reserve for Uncollectible Accounts	37,211.93	31,061.95	6,179.98
Net	<u>\$112,273.50</u>	<u>\$92,902.15</u>	<u>\$19,371.05</u>
<i>Overlay Deficit</i>		\$1,561.80	\$1,561.80*
<i>Unredeemed Taxes Bought by City Per Tax Sale</i>	\$6,563.53	5,778.97	784.56
<i>Property Acquired by City from Tax Collector's Deeds — Equity</i>	1,320.98	5,218.28	897.30*
Total Assets	<u>\$311,230.71</u>	<u>\$271,313.51</u>	<u>\$39,887.20</u>

LIABILITIES

<i>Unexpended Appropriations</i>			
Union School District	\$197,231.15	\$161,218.56	\$36,012.89
Union School District Bond Interest	5,522.85	5,926.85	101.00*
Penacook School District	15,950.90	16,512.31	591.11*
Total Schools	<u>\$218,705.20</u>	<u>\$183,687.72</u>	<u>\$35,017.48</u>
Public Library	19,476.66	20,032.21	555.58*
Douglas Avenue Extension	668.01	668.01
Total Unexpended Appropriations	<u>\$238,819.90</u>	<u>\$203,719.96</u>	<u>\$35,129.91</u>
<i>Due State of New Hampshire</i>			
Old Age Assistance for December	\$2,971.16	\$2,269.87	\$701.29
Poll Taxes Collected in 1947 (\$3.00)	2,208.00	2,208.00
<i>Unappropriated Surplus</i>	67,201.65	65,353.68	1,817.97
Total Liabilities	<u>\$311,230.71</u>	<u>\$271,313.51</u>	<u>\$39,887.20</u>

NOTE: Included on the 1944 and 1945 Levies are \$3.00 poll taxes due the State of New Hampshire when collected.

GENERAL FUND

STATEMENT OF APPROPRIATIONS AND EXPENDITURES FOR THE YEAR ENDED DECEMBER 31, 1947

	Carried from 1946	Appropriations	Cash Receipts	Transfers		Total Amount Available	Expenditures	Unexpended Balances	Carried to 1948
	\$		\$	Receipts	Deductions	\$		\$	\$
<i>General Government</i>									
Mayor Clerk		\$4,073.00		\$65.26		\$4,138.26	\$4,138.26		
City Clerk		11,074.00				11,074.00	10,830.37	\$243.63	
City Solicitor		2,380.00				2,380.00	2,370.30	9.50	
City Treasurer		6,478.00				6,478.00	5,991.14	486.86	
Sealer of Weights and Measures		1,450.00		35.00		1,485.00	1,389.54	95.46	
Assessors		15,539.00				15,539.00	15,537.28	1.72	
Elections		4,200.00		1,200.20		5,400.20	5,400.20		
Tax Collector		8,955.65		182.74		9,138.39	9,138.39		
Real Estate Agent		500.00				500.00	331.09	168.91	
Board of Aldermen		1,875.00				1,875.00	1,875.00		
Municipal Court		2,960.00				2,960.00	3,460.00		
City Hall and Auditorium		9,949.00		500.00		9,986.33	9,986.33		
City Planning Board		6,922.66		37.33		7,070.41	7,069.42	.99	
Printing and Stationery		3,005.00		147.75		3,693.92	3,693.92		
Repairs to Buildings		4,200.00		693.92		4,217.05	4,217.05		
Care of City Clock		1,000.00		17.05		1,000.00	1,000.00		
Auditing		1,500.00				1,500.00	1,456.00	44.00	
Revision of Ordinances		500.00		37.87		537.87	537.87		
Zoning									
		\$86,589.31		\$2,917.12		\$89,506.43	\$88,441.28	\$1,065.15	
<i>Protection of Persons and Property</i>									
Police Department		\$104,422.62		\$2,397.17		\$106,819.79	\$106,645.79	\$174.00	
Fire Department		139,070.12		141.74		139,211.86	135,941.62	3,270.24	
Damages by Dogs and Expense				483.51		483.51	483.51		
Probation Officer		1,600.00				1,600.00	1,383.90	216.10	
		\$245,092.74		\$3,027.42		\$248,120.16	\$244,659.82	\$3,460.34	
<i>Health</i>									
Health Department		\$8,136.00		\$79.31		\$8,215.31	\$8,215.31		
Comfort Station		3,879.00				3,879.00	3,598.56	\$280.44	
Concord District Nursing		350.00				350.00	350.00		
Pennacook District Nursing		200.00				200.00	200.00		
		\$12,565.00		\$79.31		\$12,644.31	\$12,363.87	\$280.44	
<i>Public Works Department</i>									
Town Road Aid and Storm Sewers		\$331,353.66		\$14,735.39		\$346,089.05	\$342,289.92	\$3,799.13	
Public Library	\$20,032.24	\$36,240.00		\$29,772.74	\$20,032.24	\$66,012.74	\$46,536.08		
<i>Charities</i>									
Family Welfare		\$350.00				\$350.00	\$350.00		
City Poor		16,039.00		\$846.69		15,385.69	15,385.69		
Hospitalization		2,000.00		200.00		2,200.00	2,130.39	\$69.61	
Dependent Soldiers — City		950.00		100.00		850.00	699.25	150.75	
Old Age Assistance		27,500.00		1,575.30		29,075.30	29,075.30		
County Poor Paid by City and Reimbursed				22,385.77		22,385.77	22,385.77		
Dependent Soldiers — Paid by City and Reimbursed				3,032.05		3,032.05	3,032.05		
		\$46,839.00		\$28,039.81	\$1,600.00	\$73,278.81	\$73,058.45	\$220.36	

GENERAL FUND

STATEMENT OF ESTIMATED AND ACTUAL REVENUES FOR THE YEAR ENDED DECEMBER 31, 1917

	<i>Estimated Revenues</i>	<i>and Cash Receipts</i>	<i>Deductions by Transfer</i>	<i>Net Receipts</i>	<i>Excess or Deficiency of Estimated over Available Revenue</i>
<i>Local Taxes</i>					
Tax Levy — 1917 — Revenue	\$1,527,485.66	\$1,527,719.23		\$1,527,719.23	\$233.57
Tax Levy — 1917 — Interest, Costs and Additions		2,376.88		2,376.88	2,376.88
Tax Levy — Prior Years — Interest, Costs, Etc.	5,500.00	1,522.01		1,522.01	
Tax Sales Redeemed Revenue	4,035.60	383.06		383.06	977.99
<i>Taxes Collected by State</i>					1,312.51
Railroad Tax	11,915.09	12,886.19		12,886.19	971.10
Savings Bank Tax	25,295.77	17,710.03		17,710.03	7,495.14
Intangibles — Interest and Dividends	52,246.98	58,742.46		58,742.46	6,495.48
Bonities		31.00		31.00	31.00
Miscellaneous		159.68		159.68	159.68
<i>City Clerk</i>					
Auto Permits	32,000.00	13,419.03		13,419.03	11,449.63
Other Receipts	5,541.20	8,581.40	3,168.55	5,412.85	125.35
<i>Municipal Court</i>	6,820.00	9,414.20		9,414.20	2,594.20
<i>Department Earnings</i>					
Comfort Stations		286.23		286.23	286.23
Police Department	1,436.69	2,462.99	2,397.17	65.12	1,071.57
Fire Department	103.33	461.11	56.71	404.40	1.07
Public Works	20,000.00	29,114.21	15,785.39	13,628.82	6,371.48
Parks, Playgrounds and Pools		17.05		17.05	17.05
Board of Health	302.00	345.00		345.00	43.00
Recreation Commission	5,566.89	5,768.21		5,768.21	201.35
Cemeteries	15,757.06	15,863.91		15,863.91	405.85
<i>Relief Department</i>					
City Poor and Soldiers	1,511.37	4,324.12		4,324.12	2,812.75
Old Age Assistance		326.05		326.05	
County Poor		22,385.77	22,385.77		
County Poor — Soldiers		3,032.05	3,032.05		
<i>Import</i>	6,006.80	6,424.16		6,424.16	417.36
<i>Miscellaneous Revenues</i>					
Sales and Rentals — Property Acquired by Tax Deed	500.00				500.00
Trust Funds — Walker Fund		25.00	25.00		
Other Miscellaneous Revenues		173.07		173.07	
Totals	\$1,722,684.11	\$1,773,930.36	\$16,850.67	\$1,757,079.69	\$25,466.27
					\$21,071.02
					\$1,395.25

GENERAL FUND
STATEMENT OF UNAPPROPRIATED SURPLUS
AS AT DECEMBER 31, 1917

Balance, January 1, 1917			\$65,353.68
<i>Deduct:</i>			
Surplus used in 1917 for reduction of tax rate	\$50,011.00		
Appropriations transferred to Surplus in 1916 and reap-			
propriated in 1917			
Proceeds from Sale of Goodwill Fire Station	5,000.00		
Relocation of Ferry Street	6,661.31		61,675.31
Adjusted Balance January 1, 1917			\$3,678.31
<i>Additions:</i>			
Unexpended Balance of 1917 Appropriation	\$63,310.99		
Excess of Actual Revenue over Estimated	1,395.25		
Excess overlay in prior years	1,326.10		
Miscellaneous	1.51		69,033.88
Total			\$72,712.22
<i>Deductions:</i>			
Increase in 1916 Reserve for Uncollected Taxes	\$1,809.28		
Due State of N. H. Old Age Assistance			
Due December 31, 1917	\$2,971.16		
Due December 31, 1916	2,269.87	701.29	5,510.57
Balance December 31, 1917			\$67,201.65

BOND FUNDS
ANALYSIS OF CHANGE IN CONSOLIDATED NET DEBT
FOR THE YEAR ENDED DECEMBER 31, 1917

Net Debt — December 31, 1916			\$137,616.32
<i>Additions:</i>			
New Notes issued			7,300.00
Surplus used in reduction of tax rate for 1917			50,011.00
Old Age Assistance — State of New Hampshire			
Due December 31, 1917	\$2,071.16		
Due December 31, 1916	2,269.87	701.29	
Appropriations transferred to Surplus in 1916 and reap-			
propriated in 1917:			
Proceeds from Sale of Goodwill Fire Station	\$5,000.00		
Relocation of Ferry Street	6,661.31		11,661.31
Increase in Reserve for 1916 Uncollected Taxes			1,809.28
			\$512,132.23
<i>Deductions:</i>			
Bonds Retired in 1917 — Municipal	\$31,000.00		
Bonds Retired in 1917 — School	19,000.00		
Total	\$50,000.00		
Bonds Retired in 1917 — Water Department	17,000.00		
Total Bonds Retired	\$67,000.00		
Appropriation Unexpended	63,310.99		
Excess of receipts over Estimated Revenue	1,395.25		
Overlay Credits	1,326.10		
Miscellaneous Adjustments	1.51		136,033.88
Net Debt — December 31, 1917			\$376,098.35

BOND FUNDS
COMPARATIVE BALANCE SHEET
AS AT DECEMBER 31, 1917 AND 1916

ASSETS

	<i>December 31</i>		<i>Increase or Decrease*</i>
	<i>1917</i>	<i>1916</i>	
Cash — Bond and Coupon Account	\$203.75	\$3,311.25
Bonded Debt	113,300.00	503,000.00	59,700.00*
	<u> </u>	<u> </u>	<u> </u>
Total Assets	\$113,503.75	\$506,311.25
	<u> </u>	<u> </u>	<u> </u>

LIABILITIES

Serial Bonds

Central Fire Station	\$7,000.00	\$8,000.00	\$1,000.00*
City Hall and Auditorium	5,000.00	5,000.00*
Public Improvement	12,000.00	20,000.00	8,000.00*
Sewers	99,000.00	113,000.00	11,000.00*
Union School District	257,000.00	276,000.00	19,000.00*
Water Department	10,000.00	57,000.00	17,000.00*
Municipal Airport	21,000.00	21,000.00	5,000.00*
Notes — N. H. Savings Bank (Note 1)	3,300.00	3,300.00
Penacook Electric Light Co. (Note 2)	1,000.00	4,000.00
	<u> </u>	<u> </u>	<u> </u>
Total Bonded Debt	\$113,300.00	\$503,000.00	\$59,700.00*
	<u> </u>	<u> </u>	<u> </u>

*Bonds and Coupons Not Presented for Payment
at December 31, 1917 and 1916*

\$203.75	\$3,311.25
<u> </u>	<u> </u>	<u> </u>
\$113,503.75	\$506,311.25
<u> </u>	<u> </u>	<u> </u>

Total Liabilities

Note 1 Issued for repairs to City Hall Roof

2 Issued for purchase of Land formerly a Canal in Penacook

BOND FUNDS

SUMMARY OF DEBT SERVICE CHARGES UNTIL MATURITY
AS AT DECEMBER 31, 1917

	<i>Fiscal Period</i>	<i>Principal</i>	<i>Interest</i>	<i>Total</i>
Municipal	1918-56	\$146,300.00	\$12,876.15	\$159,176.15
School	1918-65	257,000.00	101,957.50	358,957.50
Water	1918-51	57,000.00	3,160.00	43,160.00
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
Total	\$113,300.00	\$117,993.65	\$561,293.65	<u> </u>
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

TRUST FUNDS

BALANCE SHEET
 AS AT DECEMBER 31, 1917

	ASSETS			
<i>Cash (Unexpended Income)</i>	<i>Cemetery</i>	<i>Library</i>	<i>Other</i>	<i>Total</i>
Loan and Trust Savings Bank . . .	\$1,729.07	\$186.31	\$1,915.38
Merrimack County Svs. Bank . . .	11,917.06	211.69	15,158.75
N. H. Savings Bank	689.13	689.13
Union Trust Company	777.11	777.11
Total Cash	\$18,112.97	\$128.00	\$18,540.97
<i>Permanent Funds</i>				
Savings Bank Deposits:				
Loan and Trust Savings Bank . . .	\$81,699.92	\$4,631.46	\$450.48	\$86,781.86
Merrimack County Svs. Bank . . .	68,156.57	7,611.82	2,511.25	78,279.61
N. H. Savings Bank	87,139.70	7,251.20	1,200.00	95,890.90
Union Trust Company	73,983.75	9,111.61	1,000.00	81,395.39
Total	\$311,279.91	\$28,906.12	\$5,161.73	\$345,347.79
Investments	\$79,300.00	\$95,120.00	\$174,420.00
Total Permanent Funds	\$390,579.91	\$121,026.12	\$5,161.73	\$519,767.79

LIABILITIES

<i>Unexpended Income</i>	\$18,112.97	\$128.00	\$18,540.97
<i>Permanent Fund Principal</i>				
Balance, January 1, 1917	\$376,986.81	\$135,095.11	\$5,161.73	\$517,243.95
Additions:				
New Trucks	12,125.00	12,125.00
Sale of Lots	1,250.00	1,250.00
Sale of Graves	200.00	200.00
Gain on Sale of Securities	1,848.31	1,848.31
Seth K. Jones	18.13	18.13
	\$390,579.91	\$136,913.75	\$5,161.73	\$532,685.12
Deductions:				
Maintenance Fund	\$9,000.00	\$9,000.00
Grace Blanchard Fund	3,917.63	3,917.63
Total Deductions	\$12,917.63	\$12,917.63
	\$390,579.91	\$121,026.12	\$5,161.73	\$519,767.79
Balance, December 1917				

TRUST FUNDS

STATEMENT OF RECEIPTS AND DISBURSEMENTS FOR THE FISCAL YEAR ENDED DECEMBER 31, 1917

	<i>Cemetery</i>	<i>Library</i>	<i>Other</i>	<i>Total</i>
<i>Cash Balance of Unexpended Income</i>				
January 1, 1917	\$14,331.24	\$163.05	\$372.77	\$15,170.06
<i>Receipts</i>				
Interest and Dividends:				
Cemetery	\$8,699.78	\$8,699.78
Library	\$13,871.73	13,871.73
Parks and Playground Trust	\$55.23	55.23
Other	65.00	65.00
One-third Receipts from Sale of Lots	1,250.00	1,250.00
Total	\$9,949.78	\$13,871.73	\$120.23	\$23,941.74
Total Receipts and Balance ..	\$24,281.02	\$14,331.78	\$493.00	\$39,111.80
<i>Disbursements</i>				
Cemeteries	\$5,651.61	\$5,651.61
Library Trusts	\$14,331.78	14,331.78
School	\$25.00	25.00
Other	10.00	10.00
Transferred to Principal	18.13	18.13
Direct Payment	501.31	501.31
Total	\$6,171.05	\$14,331.78	\$65.00	\$20,570.83
<i>Cash Balance of Unexpended Income</i>				
December 31, 1917	\$18,112.97	\$128.00	\$18,540.97

TRUST FUNDS

SCHEDULE OF PERMANENT FUND SECURITIES DECEMBER 31, 1917

	<i>Cemetery</i>	<i>Library</i>	<i>Other</i>	<i>Total</i>
U. S. Treasury Bonds	\$78,600.00	\$80,000.00	\$158,600.00
1 sh. Great Northern R. R. Pref. ..	100.00	100.00
1 sh. Atchison Topeka and Santa Fe R. R. Pref.	100.00	100.00
2 sh. Atchison Topeka and Santa Fe R. R. Common	200.00	200.00
1 sh. Northern Railroad of N. H. ..	100.00	100.00
1 sh. Chicago, Burlington and Quincy R. R.	100.00	100.00
6 sh. Boston and Maine R. R. 1st Pref.	100.00	500.00	600.00
12 sh. Concord Gas Co. Common	1,020.00	1,020.00
50 sh. Manufacturers Trust Co.	2,537.50	2,537.50
50 sh. Phoenix Insurance Co.	1,025.00	1,025.00
50 sh. N. H. Fire Insurance Co.	2,187.50	2,187.50
50 sh. Central Hanover Bank and Trust Co.	1,850.00	1,850.00
Total	\$79,300.00	\$95,420.00	\$174,720.00

PUBLIC WORKS — SANITARY SEWERS DIVISION

COMPARATIVE BALANCE SHEET
AS AT DECEMBER 31, 1917 AND 1916

ASSETS

			<i>Increase or Decrease*</i>
<i>Current Assets</i>	<i>1917</i>	<i>1916</i>	
Cash in Bank	\$39,363.71	\$35,040.55	\$4,323.19
Accounts Receivable	\$9,191.67		
Less: Reserve for Uncollected Accounts	2,500.00		
Accounts Receivable (Net)	6,991.67	8,721.35	1,732.68*
Accounts Miscellaneous	870.10		870.10
Materials and Supplies	3,651.12	3,352.55	298.57
Total Current Assets	\$50,876.63	\$47,117.45	\$3,759.18
<i>Fixed Assets</i>			
Mains	\$881,038.13	\$875,521.52	\$8,513.91
Manholes	91,115.55	91,767.39	2,378.16
Customers' Connections	116,663.67	112,569.70	4,093.97
Main Sewer Lands and Rights of Way	99.97	99.97	
General Equipment	1,010.08	931.82	105.26
Total	\$1,095,987.70	\$1,080,896.10	\$15,091.30
Less: Depreciation Reserve	531,792.30	518,508.10	13,283.90
Net Depreciated Value	\$564,195.40	\$562,388.00	\$1,807.40
<i>Unfinished Construction</i>			
West Concord, Hollywood Section		\$734.14	\$734.14*
Total Assets	\$615,072.03	\$610,239.89	\$4,832.14

LIABILITIES, CAPITAL AND SURPLUS

<i>Current Liabilities</i>			
Accounts Payable	\$55.50	\$501.51	\$449.01*
<i>Capital</i>			
Contributions in Aid of Construction	\$120,116.23	\$115,057.21	\$5,058.99
Contribution from City	180,323.15	180,323.15	
	\$600,139.68	\$595,380.69	\$5,058.99
<i>Surplus</i>			
Balance, January 1, 1917 and 1916	\$14,351.66	\$7,610.09	\$6,741.57
Deduct: Reserve for Uncollected Accounts	1,937.95		1,937.95
	\$12,413.71	\$7,610.09	\$4,776.62
Net Profit	2,160.11	6,711.57	4,551.43*
	\$14,573.85	\$14,351.66	\$222.19
Total Liabilities, Capital and Surplus	\$615,072.03	\$610,239.89	\$4,832.14

PUBLIC WORKS — SANITARY SEWERS DIVISION

COMPARATIVE STATEMENT OF OPERATING REVENUE

FOR THE YEARS ENDED DECEMBER 31, 1917 AND 1916

	1917	1916	<i>Increase or Decrease*</i>
<i>Operating Revenue</i>			
Sewer Rentals, General	\$24,817.78	\$23,290.17	\$1,527.31
Sewer Rentals, Industrial	1,622.67	1,885.77	263.10*
Penalties and Discounts Forfeited	56.10	52.16	3.94
Sewer Connections and Jobbing	1,255.62	3,723.05	532.57
Sewers — Rumford Printing Co.	2,712.37	2,712.37*
Insurance and Miscellaneous	192.00	192.00
Total	\$33,911.17	\$31,663.82	\$2,247.35*
<i>Operating Expenses</i>			
Sewer — Rumford Printing Co. — Costs.....	\$2,712.37	\$2,712.37*
Superintendence	1,281.15	3,321.02	963.13
Sewer Connections and Jobbing Costs	1,255.62	3,683.19	572.13
Maintenance Labor and Expense:			
Main and Manhole Labor and Expense.....	1,459.06	560.32	898.74
House Connections Labor and Expense.....	335.51	349.76	14.25*
Maintenance of Sewer Mains — Repairs.....	171.00	392.52	221.52*
Maintenance of Manholes — Repairs.....	398.71	303.72	94.99
Maintenance of House Connections	166.18	201.93	35.75*
Maintenance of General Equipment.....	133.18	133.18
	\$11,503.11	\$11,521.83	\$18.72*
<i>Customers Expense (Water Department)</i>			
Meter Reading and Collecting	\$354.19	\$339.67	\$14.52
Billing and Accounting	1,081.20	1,018.97	62.23
	\$1,435.39	\$1,358.64	\$76.75
<i>General Administrative</i>			
Office Salaries and Outside Help.....	\$669.65	\$107.26	\$562.39
Legal and Accounting	\$16.00	\$16.00
Office Supplies	6.50	6.50*
Insurance — Compensation and Fire	158.68	99.70	58.98
Miscellaneous	193.55	193.55*
Insurance Adjustment in Costs	3.28*	3.28
	\$1,671.33	\$1,003.73	\$667.60
<i>Employees Accounts</i>			
Annual Leave Payroll	\$592.56	\$393.24	\$199.32
Sick Leave Payroll	\$59.55	168.69	690.86
Holiday Payroll	\$87.17	157.69	129.78
Retirement Fund Costs	913.51	913.51
	\$2,953.12	\$1,019.62	\$1,933.50
<i>Other Expenses</i>			
Uncollectible Accounts	\$562.05	\$562.05
Inventory Adjustment	53.17*	35.37	88.54*
Total Expenses	\$508.88	\$35.37	\$473.51
	\$18,075.13	\$14,312.19	\$3,762.94
Net Income Before Depreciation	\$15,869.01	\$20,321.63	\$4,452.59*
Depreciation	13,708.90	13,607.06	101.84
Net Income	\$2,160.11	\$6,714.57	\$4,554.46*

WATER DEPARTMENT

COMPARATIVE BALANCE SHEET — DECEMBER 31, 1917 AND 1916

ASSETS			
<i>Fixed Assets</i>	1917	1916	
Water and Flowage Rights	\$167,663.11	\$167,663.11	
Engineering and Superintendence			
Construction Cost	65,914.51	65,914.51	
Land	132,136.35	132,136.35	
Structures	200,039.70	195,433.87	
Equipment	28,189.50	27,265.75	
Distribution System	615,832.27	613,624.40	
Other Equipment	27,037.66	5,706.91	
Unfinished Construction	25,011.39	
Total Fixed Assets	<u>\$1,292,157.19</u>	<u>\$1,238,044.93</u>	
<i>Current Assets</i>			
Cash on Hand and In Bank	\$9,793.17	\$11,771.77	
Accounts Receivable	307.22	273.32	
Material and Supplies	18,252.89	17,818.88	
Total Current Assets	<u>\$28,353.28</u>	<u>\$62,863.97</u>	
<i>Other Assets</i>			
Savings Deposits	\$58,332.25	\$55,802.06	
Government Bonds	55,000.00	55,000.00	
Total Other Assets	<u>\$113,332.25</u>	<u>\$110,802.06</u>	
Total Assets	<u><u>\$1,434,143.02</u></u>	<u><u>\$1,411,710.96</u></u>	
LIABILITIES			
<i>Capital Liabilities</i>			
Municipal Investment	\$963,194.71	\$963,194.71	
Funded Debt	10,000.00	57,000.00	
Contributions in Aid of Construction	62,777.58	61,915.08	
Total Capital Liabilities	<u>\$1,065,972.32</u>	<u>\$1,082,109.82</u>	
<i>Current Liabilities</i>			
Interest Coupons Payable	\$116.00	\$116.00	
<i>Surplus</i>	\$329,714.20	\$281,831.60	
Balance January 1, 1917	38,310.50	14,620.51	
Net Profit	<u>\$368,021.70</u>	<u>\$329,155.11</u>	
Total Liabilities	<u><u>\$1,434,143.02</u></u>	<u><u>\$1,411,710.96</u></u>	

WATER DEPARTMENT

STATEMENT OF INVESTMENTS AND INCOME FOR THE YEAR

ENDED DECEMBER 31, 1917

	<i>Balance</i> <i>1/1/17</i>	<i>Income</i>	<i>Income</i> <i>Deposited in</i> <i>Savings Bk. 12/31/17</i>	<i>Balance</i>
Loan and Trust Savings Bank....	\$12,871.96	\$257.12	\$257.12	\$13,129.38
Merrimack County Savings Bank..	16,933.07	377.85	1,752.85	18,685.92
New Hampshire Savings Bank....	13,011.71	260.28	260.28	13,271.99
Union Trust Company.....	12,982.32	259.61	259.61	13,211.96
U. S. Treasury Bonds 2½ 67-72....	10,000.00	250.00	10,000.00
U. S. Treasury Bonds 2½ 64-69....	30,000.00	750.00	30,000.00
U. S. Treasury Bonds 2 52-54....	10,000.00	250.00	10,000.00
U. S. Treasury Bonds 2½ 66-71....	5,000.00	125.00	5,000.00
Totals	<u>\$110,802.06</u>	<u>\$2,530.19</u>	<u>\$2,530.19</u>	<u>\$113,332.25</u>

WATER DEPARTMENT

COMPARATIVE STATEMENT OF OPERATIONS FOR THE YEARS ENDED
DECEMBER 31, 1917 AND 1916

	1917	1916	<i>Increase or Decrease*</i>
<i>Water Sales</i>			
Commercial — Flat Rate	\$3,115.08	\$3,628.38	\$483.30*
Commercial — Metered	101,607.06	98,153.81	6,153.25
Industrial — Metered	21,819.19	23,711.59	1,925.10*
Miscellaneous Water Revenue	853.82	813.81	9.98
Total Operating Revenues	<u>\$130,725.15</u>	<u>\$126,670.62</u>	<u>\$4,054.83</u>
<i>Operating Expenses</i>			
Water Supply Expense	\$26,550.79	\$21,847.71	\$4,703.05
Distribution	29,923.99	25,815.13	1,108.86
Other Operating Expenses	15,192.91	11,322.93	3,870.01
Total Operating Expenses	<u>\$71,667.72</u>	<u>\$58,985.80</u>	<u>\$12,681.92</u>
	<u>\$59,057.73</u>	<u>\$67,681.82</u>	<u>\$8,627.09*</u>
<i>Fixed Capital Charges</i>			
Depreciation	\$23,572.18	\$23,215.19	\$326.69
Taxes	19.10	17.75	1.35
	<u>\$23,591.28</u>	<u>\$23,263.21</u>	<u>\$328.01</u>
	<u>\$35,166.15</u>	<u>\$41,121.58</u>	<u>\$8,955.13*</u>
<i>Funded Debt Charges</i>			
Interest Paid	2,101.25	2,763.75	662.50*
	<u>\$33,365.20</u>	<u>\$11,657.83</u>	<u>\$8,292.63*</u>
<i>Other Income</i>			
Interest	\$2,530.19	\$2,116.21	\$83.98
Non Operating Revenue	1,119.51	516.50	603.01
Gain on Sale of Fixed Assets	1,295.60	...	1,295.60
	<u>\$4,915.30</u>	<u>\$2,962.71</u>	<u>\$1,982.59</u>
Net Profit	<u>\$38,310.50</u>	<u>\$11,620.51</u>	<u>\$6,310.01*</u>

WATER DEPARTMENT

STATEMENT OF CASH RECEIPTS AND DISBURSEMENTS
FOR THE YEAR ENDED DECEMBER 31, 1917

Balance January 1, 1917	\$41,371.77
<i>Receipts</i>	
Water	\$130,450.80
Sale of Materials	7,198.95
Sanitary Sewer Department	1,112.40
Miscellaneous Receipts	2,553.31
Total Receipts	<u>141,615.46</u>
Total Receipts and Balance	<u>\$185,987.23</u>
<i>Disbursements</i>	
Operation of Plant	\$80,187.82
Capital Expenditure	77,304.99
Bond	17,000.00
Bonds — Interest	2,101.25
Total Disbursements	<u>176,591.06</u>
Balance, December 31, 1917	<u><u>\$9,393.17</u></u>

ASSESSORS' STATEMENT FOR 1947

<i>Money Raised For</i>	<i>Assessed Valuation of City and Precinct</i>	<i>Amount of Appro- priation</i>	<i>Tax Rate per \$1000</i>
County	\$36,157,539.00	\$137,111.00	83.77
City Budget	36,157,539.00	758,316.00	20.80
Schools:			
*City Union	31,315,005.00	579,923.00	16.90
**Penacook Union Schools	2,151,131.00	51,819.00	21.10
Totals		\$1,527,532.00	

Overlay Allowance for Abatements, Errors and Corrections	29,518.00
Warrants Submitted to Tax Collector	1,557,237.23
Raised by Supplementary Taxes	2,090.00
City Rate	41.47
Penacook Rate	48.67
Average Rate for City Per \$1,000.00	41.90

*Includes Property located in London

**Includes Property located in Canterbury

	<i>Port Taxes</i>	<i>No.</i>	<i>Amount</i>
Men		1,013	\$8,206.00
Women		7,593	15,186.00
Total		11,606	\$23,212.00

<i>Veterans</i>	<i>EXEMPTIONS</i>		
Property Valuation		\$682,100.00	
Polls (2817)		5,631.00	687,731.00
<i>Blind</i>			
Property Valuation		2,000.00	
Polls (8)		16.00	2,016.00
Total Exemptions			\$689,750.00

<i>BANK STOCK</i>	
Bank Stock	\$6,259.00

<i>ASSESSED VALUATIONS OF VARIOUS TYPES OF PROPERTY</i>		
<i>Types</i>	<i>No.</i>	<i>Valuation</i>
Land and Buildings		\$30,955,310.00
Growing Wood and Timber		28,873.00
Electric Plants		1,692,130.00
Horses	139	17,375.00
Cows	1,050	113,050.00
Other Neat Stock	178	16,610.00
Sheep and Goats	40	778.00
Hogs	11	125.00
Fowls	18,676	23,816.00
Fur Bearing Animals	47	207.00
Portable Mills		500.00
Boats and Launches		1,500.00
Wood, Lumber, Etc.		7,500.00
Gasoline Pumps and Tanks		23,960.00
Stock in Trade		3,119,175.00
Mills and Machinery		396,250.00
Asses and Mules	1	50.00
Total		\$36,457,539.00

CITY RELIEF DEPARTMENT

GENERAL CLASSIFICATION OF RELIEF EXPENDITURES FOR 1946

<i>Direct Expenditures for Relief</i>	<i>City</i>	<i>County</i>	<i>Total</i>
Cash Allowances	\$1,112.50	\$3,634.35	\$5,076.85
Groceries	1,060.40	2,776.79	3,837.19
Milk	77.52	831.20	911.72
Fuel	501.25	676.19	1,177.41
Rent	386.00	753.13	1,139.13
Board and Care — Adults	3,671.82	3,706.12	7,378.21
Board and Care — Children	1,020.00	1,020.00
Medical	723.62	1,203.76	1,927.38
Clothing	137.11	290.83	427.97
Funerals, Transportation and Misc.	265.95	728.40	994.35
Total City and County Poor	\$9,286.20	\$17,604.07	\$26,890.27
Other Towns	311.00	311.00
Hospitalization	2,130.39	2,130.39
Total	\$11,760.59	\$17,604.07	\$29,364.66
<i>Dependent Soldiers</i>			
Cash Allowances	\$160.00	\$1,039.00	\$1,199.00
Groceries	254.95	805.30	1,060.25
Milk	61.11	389.80	453.91
Fuel	67.09	117.55	184.61
Rent	71.11	195.00	266.11
Board and Care — Children	30.00	11.97	41.97
Medical	19.75	366.31	386.09
Clothing	26.69	59.75	86.41
Public Utilities and Miscellaneous	5.25	17.34	22.59
Total	\$699.25	\$3,032.05	\$3,731.30
<i>Administration</i>			
Salaries — Overseers (Concord and Penacook)	\$2,319.28	\$1,812.40	\$4,131.68
Salaries — Office and Case Workers	2,196.86	2,500.35	4,997.21
Mileage and Travel Allowance	307.60	96.80	404.40
Office Supplies	196.90	116.90	313.80
Telephone	117.99	115.16	293.15
Lights	19.83	19.83	39.66
Heat	60.00	60.00	120.00
Janitor Services	12.50	12.50
Miscellaneous	161.53	161.53
Total	\$5,755.19	\$4,784.71	\$10,537.23
<i>Old Age Assistance</i>	29,075.30	29,075.30
Total City and County Expenditures	\$17,290.63	\$25,117.86	\$42,408.49

DEPARTMENT OF PUBLIC WORKS
SUMMARY OF DEPARTMENTAL EXPENDITURES FOR THE YEAR
ENDED DECEMBER 31, 1917

	<i>Labor</i>	<i>Expense and Material Bills</i>	<i>Operating Cost of Equipment Used</i>	<i>Total</i>
<i>Roads and Bridges</i>				
Operating Budget:				
General Maintenance	\$75,395.32	\$28,192.49	\$32,111.10	\$135,999.21
Outside Functions	2,119.82	22.00	21,189.40	23,631.22
General Overhead	27,160.31	3,315.71	950.63	31,126.68
Equipment Maintenance	23,225.72	37,119.61	60,345.33
Total	\$127,901.17	\$68,919.81	\$51,551.13	\$251,402.11
Capital Budget:				
Construction	\$10,732.67	\$11,010.79	\$5,679.50	\$27,452.96
New Equipment	913.16	150.06	114.10	1,177.62
Total	\$11,645.83	\$11,190.85	\$5,793.90	\$28,930.58
	\$139,547.00	\$80,110.69	\$60,345.33	\$280,333.02
Less: Equipment Maintenance transferred to various functions	60,345.33	60,345.33
Total	\$139,547.00	\$80,110.69	\$219,987.69
<i>Storm Sewers</i>	\$240.22	\$28.00	\$68.40	\$336.62
<i>Office</i>				
Operating Budget:				
Salaries, Supplies and Insurance	\$5,710.39	\$1,808.81	\$7,519.20
Capital Budget:				
Adding Machine	219.90	219.90
Total	\$5,710.39	\$2,028.71	\$7,739.10
<i>Refuse</i>	35,121.51	855.55	11,134.60	47,111.69
<i>Table Garbage</i>	6,050.00	6,050.00
<i>Engineering</i>	10,937.00	752.90	11,689.90
<i>Street Lighting</i>	10,910.88	10,910.88
<i>Clerk of Board</i>	200.00	200.00
<i>Trees</i>				
Operating Budget:				
General Maintenance	\$1,717.62	\$507.65	\$1,262.50	\$6,187.77
Outside Work — Xmas	71.10	20.00	33.90	125.00
General Overhead	1,001.98	213.81	1,218.82
	\$5,793.70	\$711.49	\$1,296.40	\$7,831.59
Capital Budget:				
New Trees	79.65	19.80	99.45
	\$5,873.35	\$711.49	\$1,316.20	\$7,931.04
Total	\$197,932.50	\$131,838.22	\$12,519.20	\$312,289.92

DEPARTMENT OF PUBLIC WORKS

STATEMENT OF APPROPRIATIONS, TRANSFERS, EXPENDITURES AND UNEXPENDED BALANCES — 1917

	<i>Appro- priations</i>	<i>Transfers</i>	<i>Total</i>	<i>Expendi- tures</i>	<i>Unexpended Balances</i>
Roads and Bridges . . .	\$212,050.33	\$7,937.36	\$219,987.69	\$219,987.69
Storm Sewers	2,723.16	2,723.16	336.62	\$2,386.54
Office	6,662.92	1,076.18	7,739.10	7,739.10
Refuse	11,692.81	5,721.85	17,414.69	17,414.69
Table Garbage	6,050.00	6,050.00	6,050.00
Engineering	11,796.99	11,796.99	11,689.90	107.09
Street Lighting	11,255.90	11,255.90	10,910.88	315.02
Clerk of Board	200.00	200.00
Trees	8,921.22	8,921.22	7,931.01	990.18
Total	\$331,353.66	\$14,735.39	\$346,089.05	\$342,289.92	\$3,799.13

MUNICIPAL COURT

STATEMENT FOR 1917

Balance, January 1, 1917		\$98.75
<i>Receipts</i>		
Fines, Costs and Fees	\$17,950.67	
Bail	3,250.00	21,200.67
Total Receipts and Balance		\$21,299.42
<i>Disbursements</i>		
City Treasurer	\$9,111.20	
State of N. H. — Motor Vehicle Department	7,753.70	
State of N. H. — Aeronautical Commission	260.00	
State of N. H. — Fish and Game Department	36.70	
Bail	2,500.00	
Printing and Office Supplies	359.84	
Secretarial Services	258.08	
Miscellaneous Fees and Expenses	139.08	20,121.60
		\$877.82
Cash Balance, December 31, 1917		

COMPARATIVE TABLE

OF THE NUMBER OF POLLS AND VETERANS, ASSESSED VALUATIONS, TAX LIVES AND RATES 1937-1917

	<i>Polis</i>	<i>Exemptions Veterans</i>	<i>Valuations</i>	<i>Committed Tax*</i>	<i>Rate</i>
1937	13,612	919	\$32,195,052.00	\$1,290,330.81	\$39.01
1938	13,490	936	32,201,370.00	1,282,689.02	38.82
1939	13,877	958	32,365,017.00	1,176,029.78	35.30
1940	11,331	925	32,791,790.00	1,280,926.90	38.00
1941	13,871	896	33,068,187.00	1,264,315.56	37.20
1942	13,181	897	33,282,876.00	1,312,838.22	38.40
1943	12,205	796	33,251,268.00	1,087,117.01	31.80
1944	12,116	679	33,083,027.00	1,088,928.60	30.59
1945	11,731	701	32,963,846.00	1,181,708.97	33.68
1946	12,139	2,570	33,622,496.00	1,333,172.60	38.26
1917	11,606	2,817	36,457,539.00	1,557,237.23	41.47

*Does not reflect Abatements and Deductions allowed by Assessors.

COMPARATIVE TABLE

OF BUDGET APPROPRIATIONS, 1942-1947

<i>Operating Budget:</i>	1942	1943	1944	1945	1946	1947
City Poor	\$51,500.00	\$41,500.00	\$39,950.00	\$37,700.00	\$38,380.00	\$10,4600.00
City Poor, Ward One	5,925.00	5,135.00	5,320.00	5,135.00	4,815.00	5,889.00
Bonds and Notes	98,000.00	107,000.00	57,000.00	52,000.00	52,000.00	31,000.00
Interest, Bonds and Notes	12,345.00	11,038.75	9,451.25	7,963.75	6,638.75	6,135.00
City Hall and Auditorium	8,230.00	8,697.50	8,984.50	9,582.31	9,373.56	9,949.00
Mayor	3,500.00	1,830.00	3,950.00	3,958.00	4,157.00	4,053.00
City Clerk	7,825.00	8,454.50	9,000.00	9,000.00	9,724.00	11,074.00
City Solicitor	1,560.00	1,680.00	1,680.00	2,460.00	2,380.00	2,380.00
City Treasurer	3,060.00	4,789.25	4,876.00	5,830.25	5,086.50	6,478.00
City Physician	1,800.00					
Weights and Measures	1,220.00	1,312.00	1,400.00	1,400.00	1,450.00	1,450.00
Police Court	2,900.00	2,960.00	2,960.00	2,960.00	2,960.00	2,960.00
Probation Officer	1,450.00	1,600.00	1,600.00	1,600.00	1,450.00	1,600.00
Assessors	11,558.00	12,018.00	12,958.00	12,934.00	14,122.00	15,539.00
Tax Collector	6,738.65	8,052.85	8,623.65	9,027.65	8,165.65	8,955.65
Real Estate Agent			475.00	530.00	500.00	500.00
Elections	3,488.00	4,100.00	4,150.00	4,100.00	4,100.00	4,200.00
Fire Department	77,435.52	78,914.25	95,803.79	98,631.63	113,327.48	139,070.12
Health Department	6,925.00	7,255.00	7,630.00	7,618.00	7,902.00	8,136.00
Department of Public Works	266,650.00	291,467.40	297,778.00	347,657.48	356,836.68	396,428.69
Cemeteries	20,388.00					
Parks	15,690.69					
Trees	8,400.00					
Playgrounds	11,148.00	10,083.00	11,805.00	11,802.00	13,341.05	17,944.00
Planning Board	4,685.00	5,000.00	5,247.25	5,371.75	6,100.00	6,922.66
Public Library	18,012.11	23,000.00	29,000.00	31,100.00	36,465.00	36,240.00
Police Department	71,088.62	74,048.95	79,018.91	84,497.61	93,851.60	104,422.62
Comfort Station	2,080.00	2,248.00	2,365.00	2,264.00	2,625.00	3,879.00
Recreation Commission	2,550.00	3,500.00	3,500.00	6,450.00	6,635.00	8,800.00
Zoning Board	200.00	200.00	150.00	200.00	200.00	500.00
W. P. A.	20,800.00					
Airport		6,524.50	9,288.00	9,938.00	11,808.00	13,184.00
<i>Miscellaneous:</i>						
Clock, care of	50.00	50.00	50.00	50.00	25.00	50.00
Incidentals and Land Damages	2,500.00	2,500.00	2,500.00	2,500.00	2,500.00	6,500.00
Printing and Stationery	2,200.00	2,750.00	3,450.00	3,450.00	3,000.00	3,000.00
Repairs, Buildings	1,000.00	1,200.00	1,200.00	1,450.00	2,250.00	4,200.00
Board of Aldermen, Salary	1,915.00	1,915.00	1,875.00	1,875.00	1,875.00	1,875.00
Family Welfare Society	350.00	350.00	350.00	350.00	350.00	350.00
Concord District Nursing Ass'n	350.00	350.00	350.00	350.00	350.00	350.00
Penacook Nursing Ass'n	200.00	200.00	200.00	200.00	200.00	200.00
Memorial Day	400.00	400.00	400.00	400.00	400.00	600.00
Armistice Day	100.00	100.00	100.00	100.00	100.00	100.00
Armistice Day, Penacook		30.00	30.00	60.00	30.00	30.00
Spanish War Veterans	400.00	400.00	400.00	400.00	400.00	400.00
Band Concerts	500.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
Work Relief Projects	1,500.00					
Nursing Schools	2,000.00					
Auditing	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00	1,000.00
Civilian Defense	3,000.00	3,000.00	500.00			
<i>Finance Committee:</i>						
Contingent Fund			6,000.00	6,000.00	9,000.00	9,000.00
Post-War Planning				5,000.00		
Employees Retirement Fund					8,000.00	16,000.00
Merrimack Valley Regional Association						500.00
Revision of Ordinances						1,500.00
Blister Rust Control						1,000.00
Gross Operating Budget	\$767,647.59	\$737,643.43	\$734,771.00	\$795,876.43	\$844,874.27	\$935,944.74
<i>Capital Budget Items:</i>						
City Clerk	250.00					
Fire Department	9,000.00		625.00	25,000.00	11,700.00	3,400.00
Department Public Works	1,052.40			21,000.00	32,000.00	25,500.00
Playgrounds	195.00		700.00	700.00	485.00	4,250.00
Police Department	2,282.00		1,800.00	6,437.58	3,975.00	2,700.00
W. P. A. Department	4,200.00					
Tax Collector		265.00				
Airport				11,000.00	10,000.00	19,000.00
Recreation Commission					9,600.00	10,800.00
Lake Survey					9,000.00	
By-Pass Project					25,000.00	25,000.00
Total Capital Budget	\$19,979.40	\$265.00	\$3,125.00	\$64,137.58	\$101,760.00	\$90,650.00
Total Municipal Budget	\$787,596.99	\$737,878.45	\$737,896.00	\$860,014.01	\$946,634.27	\$1,026,594.74
Estimated Income	135,000.00	*225,285.00	*260,603.00	*351,353.00	*258,254.33	*265,245.03
Total Raised by Taxation	\$652,597.00	\$512,593.00	\$477,293.00	\$508,661.00	\$688,379.94	\$761,351.00

*Includes cash on hand at beginning of year.

SUMMARY AND RECONCILIATION OF TAX LEVIES — 1939 TO 1947 INCLUSIVE

<i>Tax Levy</i>	1947	1946	1945	1944	1943	1942	1941	1940	1939
Resident List	\$1,527,660.49	\$1,302,243.24	\$1,114,530.82	\$1,021,631.89	\$1,056,152.33	\$1,279,935.91	\$1,229,917.73	\$1,245,507.74	\$1,141,546.57
Poll Tax List	23,212.00	24,278.00	58,670.00	58,685.00	24,410.00	26,368.00	27,748.00	28,664.00	27,754.00
Veterans' Tax List			2,103.00	2,037.00					
Non-Resident List	105.14	155.36	164.34	357.30	371.55	480.15	481.67	571.00	546.05
Bank Stock	6,259.60	6,240.40	6,240.81	6,217.41	6,213.16	6,054.16	6,168.16	6,184.16	6,183.16
Total Tax Levy	\$1,557,237.23	\$1,332,917.00	\$1,181,708.97	\$1,083,928.60	\$1,087,147.04	\$1,312,833.22	\$1,264,315.56	\$1,280,926.90	\$1,176,029.78
<i>Additions</i>									
Additional Taxes and Corrections	\$2,090.70	\$2,349.46	\$4,040.71	\$4,838.79	\$2,144.94	\$1,287.46	\$1,520.36	\$1,707.84	\$2,020.15
Interest	93.78	2,873.27	2,794.87	3,046.27	3,763.02	8,856.60	10,320.95	12,655.67	12,850.71
Costs	192.40	1,140.49	1,099.96	1,184.62	1,375.61	1,779.55	2,137.11	2,366.01	2,461.45
Total Additions	\$2,376.88	\$6,363.22	\$7,935.54	\$9,069.68	\$7,283.57	\$11,923.61	\$13,978.42	\$16,729.52	\$17,332.31
Total Charges to Collector	\$1,559,614.11	\$1,339,280.22	\$1,189,644.51	\$1,097,998.28	\$1,094,430.61	\$1,324,761.83	\$1,278,293.98	\$1,297,656.42	\$1,193,362.09
<i>Collections and Abatements</i>									
Abatements	\$14,054.21	\$14,513.92	\$12,542.42	\$12,285.64	\$11,642.21	\$11,685.75	\$10,564.28	\$11,012.17	\$9,971.93
Collections									
Paid to Treasurer:									
Prior Years									
Current Year	1,416,841.39	1,230,665.30	1,166,043.87	1,078,468.40	1,081,181.79	1,311,223.55	1,265,994.59	1,285,064.75	1,182,231.60
Cash on Hand	4,848.69	90,233.53	2,534.63	1,358.05	211.40	236.20	202.16	180.54	113.65
Total Credits	\$1,433,744.29	\$1,335,412.75	\$1,181,120.92	\$1,091,732.09	\$1,093,035.40	\$1,323,145.50	\$1,276,761.03	\$1,296,257.46	\$1,192,317.18
<i>Uncollected — Dec. 31, 1947</i>	\$123,869.82	\$3,867.47	\$8,523.59	\$6,266.19	\$1,395.21	\$1,616.33	\$1,532.95	\$1,398.96	\$1,044.91
Non-Resident Property	\$3.81								
Stock in Trade — Personal List	10,453.91	\$701.47	\$357.69	\$134.20	\$116.41	\$351.93	\$383.75	\$347.76	\$62.76
Property Taxes — Real Estate	105,912.10		4,993.50	13,330					
Poll Taxes \$3.00 State of N. H.	7,498.00	3,166.00	3,172.40	3,733.80	1,278.80	1,264.40	1,149.20	1,051.20	982.15
Poll Taxes — City \$2.00				2,582.80					
Total	\$123,869.82	\$3,867.47	\$8,523.59	\$6,266.19	\$1,395.21	\$1,616.33	\$1,532.95	\$1,398.96	\$1,044.91
Less: Reserve for Uncollectible Accounts	15,463.79		8,523.59	6,266.19	1,395.21	1,616.33	1,532.95	1,398.96	1,044.91
Total	\$108,406.03	\$3,867.47							

DISTRIBUTED AS FOLLOWS

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FINANCIAL STATEMENT

OF THE

CITY OF CONCORD



FOR TWELVE MONTHS ENDING
DECEMBER 31, 1947

FINANCIAL STATEMENT OF THE CITY OF CONCORD
FOR TWELVE MONTHS ENDING DECEMBER 31, 1947

FIRE DEPARTMENT:

	Appropriation	Expended	Balance
Salary, Chief,	\$3,967.00	\$3,967.00
Salaries,	103,800.00	101,945.94
Call Salaries,	12,180.00	11,408.88
Fire Alarm	1,000.00	913.12
Fire Inspection	100.00	34.44
Incidentals	734.00)	1,255.73
Contingent Fund	85.00)		
Repairs Buildings	2,000.00	924.82
Fuel	2,661.36	2,497.67
Lights	700.00	539.07
Upkeep Equipment	2,100.00)	2,528.62
Resolution, No. 1660	56.74)		
Telephone	675.00	808.29
Insurance	2,631.08	2,124.00
New Equipment	600.00	930.05
Hose	1,000.00	1,290.40
Supplies and Laundry	748.60	774.02
Snow Removal	500.00	359.76
Retirement Fund	1,973.08	1,889.81
Repairs Roof	1,700.00	1,750.00
	<hr/> \$139,211.86	<hr/> \$135,941.62	<hr/> \$3,270.24

CAPITAL BUDGET:

Fire Alarm Boxes	\$1,400.00	\$1,400.00
Service Truck Radio,	391.00	300.00	\$91.00
Communication to Penacook	609.00	444.00	165.00
Line to Penacook,	1,000.00	839.80	160.20

POLICE DEPARTMENT:

Salary, Chief	\$4,316.64	\$4,316.64
Salary, Deputy	3,516.67	3,516.72
Salary, Captain	3,075.01	3,074.96
Salary, Officers,	68,688.32	68,567.42
Specials	4,500.00	4,507.07
Salary, Bureau of Records,	2,364.12	2,307.87
Salary, Houseman	2,084.98	2,084.96
Repairs	500.00	535.22
Fuel	1,800.00	1,563.84
Lights	950.00	1,031.16
Auto and Auto Supplies	4,000.00	4,121.12
Marking Streets	600.00	606.97
Telephone, Gamewell and Radio	1,500.00	1,433.88
Insurance	1,600.00	1,578.63
Keeping Prisoners	90.00	42.25
Printing	300.00	308.88
Traffic Lights and Supplies	150.00	116.98
Office Supplies and Equipment	300.00	297.68
Training Program	300.00	297.05
Cleaning, Toilet Supplies and Equipment	300.00	347.46
Bicycle Plates and Forms	300.00	257.18
Police Equipment	500.00	595.89
Incidentals	600.00)	1,119.52
Resolution, No. 1665	545.17)		
Retirement Fund	1,386.88	1,464.59
F.B.I. School	700.00	700.00
Purchase Auto, Resolution No. 1678	1,852.00	1,851.85
	<hr/> \$106,819.79	<hr/> \$106,645.79	<hr/> \$174.00

CAPITAL BUDGET:

	Appropriation	Expended	Balance
Trading Cars	\$2,200.00	\$2,158.17	\$41.83
Photo Equipment	500.00	499.16	.84

PUBLIC LIBRARY:

Salaries	\$22,500.00	\$19,850.95
Books	6,000.00	6,443.20
Periodicals	550.00	665.99
Binding	1,200.00	912.82
Rent Branches	160.00
Heat	1,400.00	1,564.60
Insurance	400.00	136.10
Supplies, Janitor	400.00	203.01
Supplies, Library	400.00	584.60
Incidentals	400.00	512.17
Lights and Power	1,500.00	1,347.54
Telephone	140.00	167.17
Transportation	150.00	79.42
Printing	100.00	11.75
Equipment	100.00	106.95
Maintenance	1,000.00	872.18
Penacook Branch, Repairs Police Station	12,917.63
	<hr/>	<hr/>	
	\$36,240.00	\$46,536.08
Thornton Fund	50.00		
Maintenance and Blanchard Fund	9,582.78		
Blanchard Fund	3,334.85		
Library Fines	2,470.33		
Income Trust Funds	14,334.78		
	<hr/>		
	\$66,012.74		\$19,476.66

HEALTH DEPARTMENT:

Salary, Sanitary Officer	\$2,100.00	\$2,100.00
Salary, Clerk	1,953.00	1,952.33
Auto Allowance	200.00	200.00
Departmental Expenses	500.00	494.97

MILK INSPECTION:

Salary, Inspector	2,633.00	2,631.67
Auto Allowance	500.00	600.00
Incidentals	250.00	236.34
Contingent Fund	79.31

	<hr/>	<hr/>	
	\$8,215.11	\$8,215.31

MAYOR:

Salary, Mayor	\$2,000.00	\$2,000.00
Salary, Secretary	1,753.00	1,795.24
Incidentals	300.00	323.02
Contingent Fund	65.26

	<hr/>	<hr/>	
	\$4,118.26	\$4,118.26

CITY CLERK:

Salary, City Clerk	\$3,384.67	\$3,384.67
Salary, Clerks	6,144.33	6,064.04
Salary, Extra Clerk	300.00	272.00
Auto Allowance	200.00	200.00
Telephone	75.00	81.70
Photostat	150.00	111.86
Supplies	400.00	423.20
New Typewriters	300.00	292.90
New Steel Desk	120.00

	<hr/>	<hr/>	<hr/>
	\$11,074.00	\$10,830.37	\$243.63

CITY TREASURER:

	Appropriation	Expended	Balance
Salary, City Treasurer	\$1,320.00	\$1,320.00
Salary, Treasurer, Trust Funds	110.00	110.00
Salary, Deputy City Treasurer	2,335.00	2,329.00
Clerical Assistance, Trust Funds	300.00	300.00
Clerical Assistance, Pay-Rolls	1,300.00	1,044.70
Bond, City Treasurer	693.75	693.75
Surety Bond, Deputy Treasurer	45.00	44.18
Supplies and Incidentals	159.25	149.51
Equipment	215.00
	<hr/>	<hr/>	<hr/>
	\$6,478.00	\$5,991.14	\$486.86

CITY SOLICITOR:

Salary, Solicitor	\$2,100.00	\$2,100.00
Auto Allowance	30.00	30.00
Clerk Hire	200.00	200.00
Supplies	50.00	40.50
	<hr/>	<hr/>	<hr/>
	\$2,380.00	\$2,370.50	\$9.50

SEALER OF WEIGHTS AND MEASURERS:

Salary, Sealer	\$1,100.00	\$1,100.00
Auto Allowance	250.00	250.00
Supplies	100.00	39.54
Contingent Fund	35.00
	<hr/>	<hr/>	<hr/>
	\$1,485.00	\$1,389.54	\$95.46

POLICE COURT:

Salary, Judge	\$1,800.00	\$2,300.00
Salary, Associate Judge	500.00	500.00
Salary, Clerk	660.00	660.00
Contingent Fund	500.00
	<hr/>	<hr/>	<hr/>
	\$3,460.00	\$3,460.00

PROBATION OFFICER:

Salary, Officer	\$1,200.00	\$1,200.00
Clerk and Supplies	200.00	230.00
Mileage	200.00	153.90
	<hr/>	<hr/>	<hr/>
	\$1,600.00	\$1,583.90	\$16.10

ASSESSORS:

Salary, Assessors	\$7,600.00	\$7,599.97
Salary, Clerks	5,681.00	5,613.60
Auto Allowance	400.00	400.00
Listing Polls	1,000.00	900.00
Telephone	58.00	72.81
Postage and Printing	400.00	360.90
Supplies and Furniture	400.00	590.00
	<hr/>	<hr/>	<hr/>
	\$15,539.00	\$15,537.28	\$1.72

TAX COLLECTOR:

Salary, Collector	\$3,422.00	\$3,450.00
Salary, Clerks	3,545.00	3,513.32
Salary, Extra Clerk	100.00	6.50
Printing, Postage and Stationery	1,100.00	1,227.44
Incidentals	88.65	130.70
Collector and Clerk's Bonds	450.00	454.75
Mileage	100.00	100.00
Office Equipment	150.00	131.75
Real Estate Sale	123.93
Contingent Fund	182.74
	<hr/>	<hr/>	<hr/>
	\$9,138.39	\$9,138.39

REAL ESTATE AGENT:

	Appropriation	Expended	Balance
Salary, Agent	\$300.00	\$300.00
Advertising, etc.	200.00	31.09
	<hr/> \$500.00	<hr/> \$331.09	<hr/> \$168.91
ELECTIONS:			
Salaries, Officers	\$2,900.00	\$3,762.00
Rent, Voting Places	300.00	225.00
Maintenance and Repairs	600.00	972.45
Printing Ballots	400.00	440.75
Contingent Fund	1,200.20
	<hr/> \$5,400.20	<hr/> \$5,400.20	<hr/>
PRINTING AND STATIONERY:	\$3,000.00)	\$3,693.92
Contingent Fund	693.92)		
INCIDENTALS AND LAND DAMAGES:	\$6,500.00	\$5,868.16	\$631.84
REPAIRS, BUILDINGS:	\$4,200.00)	\$4,217.05
Contingent Fund	17.05)		
ZONING:	\$500.00)	\$537.87	
Contingent Fund	37.87)		
DOG LICENSES:	\$488.51
DEPARTMENT OF PUBLIC WORKS:			
Roads and Bridges	\$212,050.33)	\$219,987.69	
Resolution, No. 1683	7,937.36)		
Office	6,662.92)	7,739.10	
Resolution, No. 1683	1,076.18)		
Refuse	41,692.84)	47,414.69	
Resolution, No. 1683	5,721.85)		
Table Garbage	6,050.00	6,050.00
Storm Sewers	2,723.46	336.62	\$2,386.84
Engineering	11,796.99	11,689.90	107.09
Lighting Streets	41,225.90	40,940.88	315.02
Clerk of Board	200.00	200.00
Trees	8,921.22	7,931.04	990.18
Parks	14,771.17	14,765.92	5.25
Cemeteries	50,303.86	48,312.89	1,990.97
CAPITAL BUDGET:			
Equipment	\$25,500.00	\$25,230.45	\$269.55
RELOCATION FERRY STREET:			
Balance January 1, 1947	\$6,661.34	\$6,661.34
DOUGLAS AVENUE CONSTRUCTION:			
1947 Revenue, Balance to be carried to 1948	\$1,050.00	\$381.96	\$668.04
PLAYGROUNDS:			
Salaries	\$11,614.00	\$11,380.49
Equipment	1,000.00	1,042.51
Auto Allowance	500.00	458.26
Insurance	330.00	409.53
Telephone and Electricity	400.00	290.16
Trucking	700.00	671.27
Maintenance	1,000.00	1,187.82
Survey	750.00	759.31
Fourth of July, Children	400.00	389.05
Fourth of July, City	1,000.00	960.50
Fourth of July, Penacook	250.00	250.00
	<hr/> \$17,944.00	<hr/> \$17,798.90	<hr/> \$145.10

CAPITAL BUDGET:

	Appropriation	Expended	Balance
Chlorinators	\$400.00	\$400.00
Truck	1,350.00	1,302.48	\$47.52
Tennis Courts	1,000.00	508.50	491.50
Equipment, Hall Street Playground	1,500.00	1,326.02	173.98

RECREATION COMMISSION:

Contingent Fund	\$8,800.00)	\$8,930.25	
	130.25)		

CAPITAL BUDGET:

Lights, Memorial Field	\$9,000.00)	\$9,014.07	
Contingent Fund	14.07)		
Mower, Memorial Field	800.00	536.50	263.50
Improvement, Russell Pond	1,000.00	1,125.00	
Contingent Fund	125.00		

CITY HALL AND AUDITORIUM:

Salary, City Messenger	\$1,964.00	\$1,963.28
Salary, Janitors and Overtime,	4,030.00	4,030.43
Fuel	1,800.00	1,749.46
Lights and Gas	900.00	1,133.70
Insurance	755.00	797.24
Supplies	500.00	312.22
Contingent Fund	37.33
	<hr/>	<hr/>	<hr/>
	\$9,986.33	\$9,986.33

SCHOOLS:

Union District:			
Balance January 1, 1947,	\$161,218.56	\$513,191.56
Amount Voted by District,	479,686.00
Teachers' Pensions	10,349.00
N. H. Teachers' Retirement Board	16,283.00
N. H. Employees' Retirement	3,541.00
Pay Increase as of November 7, 1946	36,800.00
Dog Licenses	2,521.93
Abial Walker Trust Fund	23.52
	<hr/>	<hr/>	<hr/>
	\$710,423.01	\$513,191.56	\$197,231.45

INTEREST ON BONDS:

Balance January 1, 1947	\$5,926.85)	\$11,730.00	\$5,522.85
Amount Voted by District	11,326.00		

BONDS:

Amount Voted by District	\$19,000.00	\$19,000.00	
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PENACOOK DISTRICT:

Balance January 1, 1947	\$16,542.31	\$52,500.00
Amount Voted by District	51,749.00
Dog Licenses	158.11
Abial Walker Trust Fund	1.48
	<hr/>	<hr/>	<hr/>
	\$68,450.90	\$52,500.00	\$15,950.90

COMFORT STATION:

Salaries	\$3,454.00	\$3,320.00
Incidentals	230.00	142.86
Repairs	100.00	32.07
Lighting	95.00	103.63
	<hr/>	<hr/>	<hr/>
	\$3,879.00	\$3,598.56	\$280.44

	Appropriation	Expended	Balance
SALARY, BOARD OF ALDERMEN:	\$1,875.00	\$1,875.00
AUDITING:	\$1,000.00	\$1,000.00
AIRPORT:			
Salaries	\$4,484.00	\$4,437.60
Fuel	500.00	432.67
Lights	1,000.00	876.67
Maintenance, Operation and Repairs	5,500.00	5,494.46
Insurance	700.00	705.23
Miscellaneous	500.00	579.90
Airport Development	500.00	85.75
	<hr/> \$13,184.00	<hr/> \$12,612.28	<hr/> \$571.72
CAPITAL BUDGET:			
Land Acquisition	\$2,000.00	\$195.00	\$1,805.00
Seal Coat Runway	3,000.00	1,719.54	1,280.46
Federal Project	14,000.00	14,000.00
PLANNING BOARD:			
Salaries:			
Research	\$3,916.66	\$3,915.66
Drafting	2,286.00	2,307.00
Publishing Reports:			
Typing	100.00	100.10
Printing	175.00	172.31
Maps and Blueprints	50.00	37.68
Supplies:			
Drafting	50.00	52.38
Office	75.00	77.33
Telephone	45.00	64.11
Postage	25.00	15.10
Auto Allowance	200.00	200.00
Special	127.75
Contingent Fund	147.75
	<hr/> \$7,070.41	<hr/> \$7,069.42	<hr/> \$.99
CHARITIES:			
Family Welfare Society	\$350.00	\$350.00
Concord District Nursing Association	350.00	350.00
Penacook District Nursing Association	200.00	200.00
PATRIOTIC ORGANIZATIONS:			
Memorial Day	\$400.00	\$400.00
Memorial Day, Penacook	200.00	200.00
Armistice Day	100.00	100.00
Armistice Day, Penacook	30.00	30.00
Spanish War Veterans	400.00	400.00
Band Concerts	1,000.00	1,000.00
VETERANS OF FOREIGN WARS:			
Sale, Good Will Fire Station:			
Balance January 1, 1947	\$4,970.00	\$4,970.00
CARE CITY CLOCK:	\$50.00	\$38.92	\$11.08
BLISTER RUST CONTROL:	\$1,000.00	\$1,000.00

BONDS AND NOTES:

	Appropriation	Expended	Balance
City Hall and Auditorium	\$5,000.00	\$5,000.00
Public Improvement	8,000.00	8,000.00
Central Fire Station	1,000.00	1,000.00
Sewers	14,000.00	14,000.00
Airport	3,000.00	3,000.00
	<hr/> \$31,000.00	<hr/> \$31,000.00	<hr/>

INTEREST ACCOUNT:

Bonds and Notes	\$3,835.00	\$3,835.00
Temporary Loans	2,300.00)	2,629.79
Contingent Fund	329.79)		

COUNTY TAX:

.....	137,400.66
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TEMPORARY LOAN NOTES:

Borrowed in Anticipation of Taxes	\$700,000.00
Paid in December	\$700,000.00

MERRIMACK VALLEY REGIONAL ASSOCIATION:

\$500.00	\$500.00
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1946 REAL ESTATE SOLD FOR UNPAID TAXES:

Resolution, No. 1672	\$8,123.96	\$8,123.96
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RETIREMENT FUND, EMPLOYEES: \$16,000.00 \$12,974.16 \$3,025.84

REVISION ORDINANCES \$1,500.00 \$1,456.00 \$44.00

BY PASS PROJECT:

Capital Budget	\$25,000.00	\$25,000.00
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FINANCE COMMITTEE:

Contingent Fund	\$9,000.00
Allocated to Various Appropriations	\$4,702.53	\$4,297.47

RESUME OF DISBURSEMENTS

City Departments	\$830,917.09
City Poor and Soldiers	16,084.94
County Poor and Soldiers	25,417.82
Old Age Assistance	29,075.30
Hospitalization	2,130.39
City Notes	700,000.00
City Bonds	31,000.00
Interest Notes and Bonds	6,464.79
Schools	565,691.56
School Bonds	19,000.00
Schools, Interest on Bonds	11,730.00
County Tax	137,400.66
Private Charities	900.00
Patriotic Appropriations	2,130.00
1946 Real Estate Sold for Taxes	8,123.96
Airport	12,612.28
Capital Budget Items	46,998.69
Employees Retirement Fund	12,974.16
Relocation Ferry Street	6,661.34
Douglas Avenue Construction	381.96
Veterans of Foreign Wars	4,970.00

\$2,470,664.94

Relief Department Balances transferred to Treasury

516.85

Balance on hand January 1, 1948

180,134.31

\$2,651,316.10

CITY HALL ROOF REPAIRS

	Appropriation	Expended	Balance
Short Term Note, No. 567	\$3,300.00	\$3,300.00

PARKING METER FUND

Receipts to January 1, 1948	\$9,712.91
Maintenance to January 1	\$5,728.09
Balance on hand January 1, 1948	3,984.82
	<u>\$9,712.91</u>	<u>\$9,712.91</u>	<u>.....</u>

SANITARY SEWERS

Cash on hand January 1, 1947	\$35,040.55
Receipts to January 1, 1948	32,905.79
Maintenance to January 1,	\$28,649.20
Balance on hand January 1, 1948	39,297.14
	<u>\$67,946.34</u>	<u>\$67,946.34</u>	<u>.....</u>

CONCORD WATER WORKS

Cash on hand January 1, 1947	\$44,371.77
Receipts to January 1, 1948	141,615.46
Maintenance to January 1, 1948	\$157,492.81
Bonds Paid	17,000.00
Interest on Bonds	2,101.25
Balance on hand January 1, 1948	9,393.17
	<u>\$185,987.23</u>	<u>\$185,987.23</u>	<u>.....</u>

RELIEF DEPARTMENT

CITY POOR:

Checks drawn in favor of			
Parker L. Hancock, Overseer	\$15,450.00
Relief, City Proper	\$12,351.37
Relief, Penacook	3,034.32
	<u>\$15,450.00</u>	<u>\$15,385.69</u>	<u>.....</u>
Transferred to City Treasury	\$64.31

DEPENDENT SOLDIERS, CITY:

Checks drawn in favor of			
Parker L. Hancock, Overseer	\$750.00
City Proper	\$622.42
Penacook	76.83
	<u>\$750.00</u>	<u>\$699.25</u>	<u>.....</u>
Transferred to City Treasury	\$50.75

COUNTY POOR:

Checks drawn in favor of			
Parker L. Hancock, Overseer	\$22,700.00
Relief, City and Penacook	\$22,385.77
Transferred to City Treasury	\$314.23

DEPENDENT SOLDIERS, COUNTY:

Checks drawn in favor of			
Parker L. Hancock, Overseer	\$3,050.00	\$3,032.05
Transferred to City Treasury	\$17.95

OLD AGE ASSISTANCE:

	Appropriation	Expended	Balance
Checks drawn in favor of Parker L. Hancock, Overseer	\$29,075.30
City Proper	\$26,204.15
Penacook	2,871.15
	<u>\$29,075.30</u>	<u>\$29,075.30</u>	<u>.....</u>

HOSPITALIZATION:

Checks drawn in favor of Parker L. Hancock, Overseer	\$2,200.00
Hospital care,	\$2,130.39
Transferred to City Treasury	\$69.61

RECEIPTS OF THE CITY OF CONCORD FOR TWELVE MONTHS ENDING DECEMBER 31, 1947

Balance on hand January 1, 1947	\$162,988.27
City Clerk's Department	4,237.85
Dog Licenses	3,168.55
Cancelled Premium	1.67
Rent Airport	6,424.16
Fire Department	461.14
Motor Vehicle Permits, 1946	1,249.52
Motor Vehicle Permits, 1947	41,941.57
Rent Auditorium	1,033.00
Relief Department:	
Reimbursement Edgeworth	31.25
Reimbursement Hopkinton	81.00
Reimbursement Franklin	75.00
Reimbursement Dunbarton	170.00
Reimbursement City Poor, Flett	730.35
Reimbursement City Poor, Bray	83.79
Reimbursement Old Age Assistance, Taylor	16.50
Reimbursement Old Age Assistance, Wellman	11.47
Reimbursement Heath	6.70
Reimbursement Truchon	164.00
Reimbursement Gregoire	70.00
Reimbursement Merrimack County	24,886.50
Reimbursement Administration	10.53
Ald Age Assistance Recovery	47.84
Reimbursement LeMay	21.00
Reimbursement Old Age Assistance, Thompson	250.24
Reimbursement Northfield	35.00
Reimbursement City Poor, Hall	28.00
Reimbursement Manchester	10.50
Reimbursement Boscawen	10.00
Reimbursement Belanger	5.00
Transfer to Close City Poor Account	64.31
Transfer to Close County Poor Account	299.23
Transfer to Close Dependent Soldiers, City Account	50.75
Transfer to Close Dependent Soldiers, County Account	17.95
Transfer to Close Hospitalization Account	69.61
Adjustment Error 1947 County Poor	15.00
Municipal Court Fees	9,114.20
Police Department	1,818.04
Bicycle Permits	644.25
Public Library	2,470.33
Public Library, Thornton Fund	50.00
Penacook Library, Maintenance and Blanchard Funds	9,582.78
Penacook Library, Blanchard Fund	3,334.85
Parks	300.00

Roads and Bridges	\$28,028.53
Engineering	416.03
Office, Public Works	669.65
Comfort Station	286.23
Milk Licenses	315.00
Circus Licenses	50.00
Board of Examiners of Plumbers	34.00
State Athletic Association	114.68
Recreation Commission, Golf Course	4,678.33
Recreation Commission, Memorial Field	1,089.91
Convalescent Homes	75.00
Bounty on Hedgehogs	34.00
Pay-Roll Account, Police, 1946	.26
Filing Fees, City Primary	95.00
Refund Playgrounds	17.05
Refund Insurance, Boiler, City Hall	62.40
Refund Forestry Appropriation	1.55
Reimbursement Loss Taxes, Public Forest Lands	43.45
1944 Redemptions	1,572.27
1945 Redemptions	2,172.38
1946 Redemptions	2,719.99
1939 Taxes	113.65
1940 Taxes	180.54
1941 Taxes	202.16
1942 Taxes	236.20
1943 Taxes	211.40
1944 Taxes	1,358.05
1945 Taxes	2,534.63
1946 Taxes	90,586.43
1947 Taxes	1,416,841.39
Rent deeded property and deeded property sold	931.57
Cemetery Collections	10,182.17
Income Cemetery Trust Funds	5,681.74
Income Public Library Trust Funds	13,858.48
Unexpended income David Osgood Trust credited to Public Library	476.30
Income Walker Trust, a c Schools	25.00
Received from State of New Hampshire:	
Building & Loan Tax	5.75
Interest and Dividend Tax	58,742.16
Railroad Tax	12,886.19
Savings Bank Tax	17,704.88
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	\$1,951,316.10
Tax Anticipation Notes	700,000.00
	<hr/>
	\$2,651,316.10

ARTHUR E. ROBY.
City Clerk.



